CITY OF FRANKLIN, NEW HAMPSHIRE

A Friendly City on the Move

ANNUAL REPORT 1976

OPERATING BUDGET 1977

Dedicated To:

Eugene S. Daniell, Jr.

as a standing memorial for his dedication to the City of Franklin

Prepared by:
James A. McSweeney
City Manager

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ACKNOWLEDGEMENT

Acknowledgement and appreciation is extended to everyone who participated in the preparation of this Annual Report and Budget and particularly to the Department Personnel who supplied essential information. The cooperation and support by the entire Municipal Organization throughout the year is a continuing activity that makes possible a Report such as this. Particular appreciation is extended to Mrs. Marguerite Collins and Mrs. Kathleen Bateson for their untiring efforts in the preparation of this report.

James A. McSweeney
City Manager

RESOLUTION NO. 5

FRANKLIN'S CITIZEN OF THE YEAR FOR 1976

MALCOLM H. THOMPSON

WHEREAS, "Government of the people, by the people and for the people", can only exist and be preserved by those men and women who serve to uphold our United States Constitution and give of their time and talents to make it function; and,

WHEREAS, The Honorable Malcolm H. Thompson, for the past 29 years has served our Judicial System with courage of conviction, dedication and has exemplified the necessary qualities and expertise so essential to the existence of a sound Government; and,

WHEREAS, The Honorable Malcolm H. Thompson has served as Special Justice to the Franklin District Court for the past 20 years, also served the Community as City Solicitor in 1953, a member of the City Council in 1957-58-59, with dedication and interest in the growth and progress of the City of Franklin, New Hampshire.

NOW, THEREFORE, BE IT RESOLVED, in token of our gratitude and esteem and in appreciation of the efforts of the many who have worked with him, that he be declared

FRANKLIN'S CITIZEN OF THE YEAR FOR 1976

AND BE IT FURTHER RESOLVED, that a copy of this Resolution be inscribed in the permanent records of the City and the original presented to the Honorable Malcolm H. Thompson.

Passed: January 3, 1977

MAYOR'S INTERIM REPORT

JANUARY 3, 1977

MAYOR PAUL A. LEMIRE

The year 1976 has now become history. It was a year dedicated to celebrating our 200th anniversary of our independence. Being my first year as Mayor, it has been an extremely active year, but a very rewarding experience. It is one I shall long remember. The trials and tribulations were well over-shadowed by the strong show of participation and involvement of everyone in this Community.

I want to take this opportunity to thank all the people for their encouragement, support and cooperation extended to me this past year, especially my thanks to all the members of the City Council for their untiring energy and cooperation shown by their committee involvement within the respective departments assigned to them.

The success of any Mayor or Administrator can only be attributed to the cooperation of those who serve with him and work together to accomplish the goals aimed to improving our Community with a minimum increase on our tax base.

The most difficult task any Council has and the dilemma they face is how to provide an adequate level of services to its people and still maintain a relatively stable tax rate.

Our national economic situation has not improved to any appreciable extent. The ever-increasing rate of inflation has become a major obstacle in overcoming substantial increase in taxes. This past year we experienced a $2.40 increase on our tax rate, representing the largest increase in several years. This year we are confronted with an even larger increase in our tax base, unless we make some hard-core decisions and curb expenditures.

Every year at this time the City Council is deeply involved in informal budget hearings in an effort to determine expenditures necessary to effectively operate our municipal departments, along with school expenditures.

This year the City Council has to seriously consider budget increases which reflect the following proposed increases on our tax rate:

1. City budget, as presented, $2.00 or more.

2. Expansion of our Jr. and Sr. High School $1.57 or more

3. School budget, which the Council has not yet received, has been projected, will exceed $100,000 over last year's School Budget, not considering the increases of teacher salaries, could represent over $2.00.

4. Governor Thomson has proposed substantial cuts in our State Budget. These cuts will have a direct effect on our Community. To what extent it will affect communities at this time, cannot be projected, but I can assure you that certain services and funding rendered to communities by the State will be curtailed. If this occurs, we will be forced to pick up the tab or eliminate services.

In addition to this, the Council has been requested to approve a 10% increase on our water rate. I voted against a 40% increase in our water rates two years ago, when I was a Councilman, but it was finally passed by the Council. I am strongly against the proposed 10% increase this year. This will mean curtailing our services to meet our incoming monies necessary to operate the Water Department.

The birth of Revenue Sharing has been a tremendous asset in providing Federal Funds to up-grade our departments, especially in areas of replacing out-dated equipment. Revenue Sharing has been re-enacted by Congress with slight modifications, but the final results will definitely be an asset to our Community.

Our municipal departments, at this time, have never been in better shape, personnel or equipment wise. The availability of Revenue Sharing has played a major role in accomplishing our present status through our

Capital Improvement Program.

I have always been an avid supporter for a sound Capital Improvement Program, as a tool for planning community progress.

In my estimation, Mr. McSweeney, our City Manager, has done an excellent job in utilizing Revenue Sharing Funds toward this program.

Revenue Sharing does not totally fund our Capital Improvement program, as our tax dollars also have to be utilized in administrating this portion of our budget. Fortunately, because of Revenue Sharing, our tax dollars toward the Capital Improvement has been reduced, but not eliminated. Therefore, consideration has to be given as to the amount of tax dollars being utilized.

It is my belief if we are to minimize our tax increase with an effort to stabilize our tax rate for 1977, we are faced with a decision to level off on services, cut back on any additional departmental request, stabilize our Capital Improvement Program for this year with minimal increases, our school budget will have to be scrutinized even closer this year, last, but not least, not to add any additional personnel.

It will be my recommendation and request to the City Council, City Manager and Department Heads, that these steps be taken to reduce increases in our municipal budget which are absolutely necessary in achieving a minimal increase in our tax rate this year. The final decision remains in the hands of the City Council as they approach finalizing each budget.

One last word relative to the expansion of our Jr. and Sr. High School---Time and efforts for years have been spent to determine the needs as established--the question was set forth to the people with the Referendum Question. The Council voted their choice Scheme "A" as the

results of the outcome on the Referendum. The proper motions have been passed to set forth the necessary procedures to finally put this project in motion.

It is my desire for the Building Committee, School Board and Architect, to work closely together to initiate the necessary modifications to plan "A" that will complete the necessary expansion within the amount specified on the Referendum of $964,300. This may require consideration on part of the School Board to utilize their present facilities available to them at 100% utilization rather than the 80% to 85% as projected by the School Board. There are many school administrators I have spoken to who have indicated to me that maximum utilization of their facilities average 95% to 98%, and there is no reason, in my mind, why our present School Administration could not accomplish the same results. This would help to reduce the needs of extra classrooms as proposed in Scheme "A", thereby realizing sufficient savings necessary to accomplish the needs of our educational facilities within the amount of $964,300. It is time we move forward and get this project completed.

In closing, I wish to extend to all of you a Very Happy New Year and may the coming year bring good health and prosperity to all of you and yours.

Paul A. Lemire
Mayor

M A Y O R S

Frank N. Parsons	1895
Edward H. Sturtevant	1896
Charles W. Adams	1897-1898
Frank H. Daniell	1899
Rufus G. Burleigh	1900-1901
Harry W. Daniell	1902
Isaac N. Blodgett	1903-1904
George E. Shepard	1905
Willie L. Whittier	1906
Michael J. Nevins	1907-1908
Enos K. Sawyer	1909-1910
Seth W. Jones	1911-1912
William W. Edwards	1913-1914
Daniel E. Davis	1915
Alexander A. Beaton	1916-1917
Edward G. Leach	1918-1919
Daniel N. Whittaker	1920-1921
Louis H. Douphinett	1922-1923-1924
Elmer D. Kelley	1925-1926
W. Earle Goss	1927-1928
Dennis E. Sullivan	1929-1930-1931
Rodney A. Griffin	1932-1933
Alphonse Lagace	1934-1935-1936-1937
Charles W. Adams, Jr.	1938-1939
Henry J. Proulx	1940-1941-1942-1943 1944-1945-1946-1947
Eugene S. Daniell, Jr.	1948-1949
W. Frank Walch	1950-1951
Harold W. Retter	1952
Wiggin S. Gilman	1953-1954-1955-1956
Herman W. Krueger	1957
Eugene S. Daniell, Jr.	1958
Wiggin S. Gilman	1959
Roland J. Desrochers	1960-1961-1962
Donald W. Cushing	1963-1964
Roland J. Desrochers	1965
Rolfe W. Camp	1966-1967
Robert J. Morin	1968-1969
Eugene S. Daniell, Jr.	1970-1971-1972-1973 1974-1975
Paul A. Lemire	1976-1977

CITY COUNCIL

BOARDS & COMMISSIONS

Ward I	Term Expires
Rudolph LaBranche	January, 1978
Steve Wilson	January, 1979
John Ouellette Jr.	January, 1980
Ward II	
Roger Desrochers	January, 1978
Louis Bergeron	January, 1979
Theodore Gladu	January, 1980
Ward III	
Martin Feuerstein	January, 1978
Thomas Giroux	January, 1979
Clayton Gassett	January, 1980

BOARD OF HEALTH

Mary Cooper, R.N.	January, 1978
Bellas Lambert - Health Officer	January, 1979
Dr. Roland H. Beaudry	January, 1979

LIBRARY BOARD OF TRUSTEES

Claire Cushing	January, 1978
Josephine M. Beaudet	January, 1978
Dorothy Donegan	January, 1979
Edwards Briggs	January, 1979
Mary S. Piper	January, 1980
Emil Marshala	January, 1980

PLANNING BOARD

Edward Grzelak - Admin. Official	January, 1978
Martin Feuerstein - Council Representative	January, 1978
Frank Edmunds	January, 1978
Paul A. Lemire - Mayor	January, 1978
James A. Whittemore	January, 1979
Janet Barber	January, 1980
Henry B. Trachy	January, 1981
Ralph Tilton	January, 1981
Barber Karl	January, 1983
Paul Doucette - (Alternate)	January, 1978
Stephen Tybursky - (Alternate)	January, 1980

BOARDS & COMMISSIONS

	Term Expires
HOUSING AUTHORITY	
Robert Hinds - Chairman	April, 1979
Harriet R. Wilson	April, 1977
Orland F. Stevens, Jr.	April, 1978
William Cedergren	April, 1980
Roberta Harvey	April, 1981
BOARD OF ADJUSTMENT	
W. Pierce Burgess - Chairman	January, 1978
Clayton Bushman	January, 1979
Ernest St. Pierre	January, 1980
Bernice Kimball	January, 1981
Lucille Crowley	January, 1982
John Benham 1st Alternate	Indefinite
Charles Tandy 2nd Alternate	Indefinite
PERSONNEL ADVISORY BOARD	
Sheldon Morrill	August, 1978
Thomas Gill	October, 1979
Stanley R. Berube	January, 1980
CONSERVATION COMMISSION	
Owen Carey	September, 1977
Robert Jones	September, 1977
William Beckford	September, 1977
Raymond Russell	September, 1978
B. Bradford Butler	September, 1978
Harold Retter	September, 1979
Teofil Sokul	September, 1979
HIGHWAY SAFETY COMMISSION	
Norman LaRoche	September, 1977
Rudolph LaBranche	January, 1977
Richard Crowley	September, 1978
Paul A. Lemire - Mayor	January, 1978
M. June Dolloff	September, 1979
James C. Nowell, Jr. - Police Chief	
TRUSTEES OF TRUST FUNDS	
M. Guy Gilman	September, 1977
Robert E. Dussault	September, 1978
William A. Doherty	September, 1979

BOARDS & COMMISSIONS

BOARD OF EDUCATION

	Term Expires
Ward I	
Virginia Dufault	January, 1979
Ward II	
Judith Lachiatto	January, 1980
Ward III	
Roger Pouliot	January, 1978
At Large	
Gene S. Lambert	January, 1978
Eugene S. Daniell, Jr.	January, 1979

SCHOOL DEPARTMENT TELEPHONE DIRECTORY

NAME	DEPARTMENT	NUMBER
Franklin High School	Supt. Office	934-3108
Franklin High School	School Office	934-5441
Paul A. Smith School	Office	934-4144
Rowell, Bessie C. School	Office	934-5116
St Mary's School	Office	934-5739

MUNICIPAL DEPT. TELEPHONE DIRECTORY

James A. McSweeney - City Manager 934-3900

NAME	DEPARTMENT	NUMBER
Elliott, Alfred L.	Water	934-4104
Groleau, Robert	Parks & Recreation	934-2118
Grzelak, Edward	Public Works	934-4103
Larrivee, Kenneth	Welfare	934-3404
Farnum, Clifton R.	Building Inspector	934-3900
Lorden, Barbara	City Clerk	934-3109
Navaroli, Richard	Fire	934-2205
	To Report A Fire	934-2313
Nowell, James Jr.	Police	934-4121
Piper, Mildred	Tax Collector	934-3109
Sokol, Christine	Library	934-2911
Whiting, Herbert F.	Assessor	934-5449

LEGAL & COURT DEPT. TELEPHONE DIRECTORY

Fisher, William	Clerk of Courts	934-3290
Fitzgerald, Paul T.	City Solicitor	934-3900
Lachiatto, Alex	Judge	934-2110

CITY OF FRANKLIN

Office of the City Manager

1976 - 1977

GENERAL REPORT

Honorable Mayor Lemire, Members of the City Council and School Board, Reverend Haines, Father Allard, Judge & Mrs. Thompson, Judges Lachiatto, & Hoyte, Ladies and Gentlemen:

I will take this opportunity to extend my congratulations to each of you who have or will receive well deserved recognition here this evening, as well as expressing my sincere thanks to you for the efforts put forth by you in support of our community.

Each year, in particular at Municipal budget time, we, in government, become embroiled in the controversy of municipal services; that is, to what extent shall we provide them. This is a familiar subject at each of the informal budget sessions held each year prior to the formal passage of the budget. This year is no exception! The City Council is obviously divided on this matter.

As the Administrator of the general affairs of the City and each department head with subordinate - particular concerns, it clearly is our duty to submit to the Legislative body, on a planned program basis, municipal services that we feel are needed and are being requested. It then becomes a matter of policy by the City Council as to whether these needs are implemented or not and to what degree.

Obviously, these services and the extent to which they are applied have a price tag. The price tag comes to us in the form of direct property taxes from home owners and those who rent property.

What has the price tag been on these services? Let's examine this a little closer.

Based on actual figures a home in Franklin, valued at, for property tax purposes, $15,000; assuming that this figure remained constant over the last five years, the property tax would have been:

1972	1973	1974	1975	1976
$651.00	$618.00	$615.00	$639.00	$675.00

This translates to an average of $639.00 per year over a five (5) year period. Considering the fact that for these dollars we can educate our children, have available, full time police, fire and emergency service, have your streets plowed in the winter, paved in the summer, your house-hold refuse picked up on a weekly basis and disposed of while we have the opportunity to enjoy all of the recreational facilities, does not appear to be a bad bargain in these days of rampant inflation.

Perhaps all of these services may not have been performed to your satisfaction, but the fact of the matter is, that we did stabilize the type and amounts of services performed in an attempt to stabilize the tax rate. This was accomplished by budgetary action of the Council and closer scrutiny of our day to day activities. It has worked! That is, we have stabilized our tax rate up to this point.

The tax increase between 1972 and 1976 represents about a 3.69% increase. Given the fact that there was a decrease in the tax rate in the years 1973 - 74 - 75 from that of 1972 we have actually experienced a decrease in the rate between 1972 and 1976.

This in itself has been a major accomplishment considering price increases in all areas over the past several years and can be attributed to cost awareness on the part of all concerned with the day to day administration of municipal government.

What lies in store for the tax rate for 1977 is to much of a prediction at this time to maintain any degree of accuracy. The present proposed budget presently under consideration by the City Council fortunately does not exceed the gross operating budget of 1976. Should this trend continue and if revenues for the coming year meet our expectations, along with expected increase in new property valuation and new construction, we can safely project another year of stabilized costs.

Other circumstances, however, can on a day to day basis drastically change our financial picture.

One major factor that I am watching very closely on a day to day basis is the picture of the uncollected taxes. For example our tax levy for 1976 was $1,836,000.00. As of December 10th, 1976 the City of Franklin had 19.5% of that amount uncollected or approximately $358,000.00. If this amount does not decrease within the next few weeks, coupled with smaller amounts of unpaid taxes from previous years, it will very well necessitate some immediate and drastic steps in our overall fiscal policy.

In effect the above figure represents dollars that people are not or can not pay, thus causing those who are paying the tax bill to assume more and more of the burden.

I can assure you that every effort will be made to reduce these outstanding obligations. I do not intend to sound the voice of doom, but I do intend to point out the real facts as they presently are and my indication to you that every effort will be made to enhance our fiscal position for 1977.

This is my renewed pledge to strive for the stabilized tax rate that we can justly be proud of.

Thank You!

James A. McSweeney
City Manager

CITY OF FRANKLIN

OFFICE OF THE CITY MANAGER

1977 BUDGET MESSAGE

TO: THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL AND CITIZENS OF THE CITY OF FRANKLIN:

The Annual Report for 1976 and the Budget for 1977 of the City of Franklin, as required by Section 19, of the City Charter is submitted herewith. This report represents a detailed picture of the financial transactions from 1974 to 1976 and the projected expenses for 1977.

The format of this year's Budget is similar to that of previous years. The intent being to give a complete picture of the financial transactions that have occured over the past several years. Each department is presented separately with the expenses broken down into individual line items. In some departments, it has been broken down further, into divisions using the line item procedure. The process helps us to control expenditures. This budget is a "program - line item type" presentation.

The Report consists of three sections:

Section "A" (Pages 1-98) contains information relative to various Boards & Commissions, the Budget breakdown, consisting of anticipated revenues and expenses and the Budget Summary. It outlines the different Departments as to expenses and their operating budget for 1977. This Section also includes the Water Department account and the use of Federal Revenue Sharing Funds. The Mayor's Message and Manager's remarks, are also included in this section. (The Water Department audit for the last several years is also included in this Section).

A special area of interest is continued in this year's report and should be reviewed. This is the "Use of Revenue Sharing" as updated to December 31, 1976 and is found in Section "A". The report outlines

the amount of money anticipated to be received, what actually was received to December 31, 1976 and how these funds have been applied to the budget and the Capital Improvement program and how they have been used.

The actual use of the 1975 Revenue Sharing Funds carried over has been applied to the applicable categories for which they were intended. This basic format will be continued on a year to year basis to give a complete picture of expenditures for the year. Your understanding of this Section will assist you in understanding the Budget Summary. IMPORTANT TELEPHONE NUMBERS ARE LISTED IN THIS SECTION ALSO.

SECTION "B" contains the Superintendent's report, reports of the School Nurse, Cash Receipts and Disbursements reports and other School information for 1976 and 1977. The School Calendar for 1977-1978 is in this Section also.

SECTION "C" contains the Municipal Calendar for 1977 and part of 1978. This calendar will be helpful to our citizens and employees in noting important dates relative to the operation of the City.

Sincerely,

James A. McSweeney
City Manager

PROJECTED & ACTUAL USE OF FEDERAL REVENUE SHARING TO 12/31/76

"State & Local Fiscal Assistance Act of 1972"

Total Amount received for 1972 - 1973 - 1974 - 1975 and 1976 Calendar years:

Dec. 72	69,314.	Jan. 74	13,200.	Jan. 75	34,223.	Jan. 76	23,723.
Jan. 73	66,514.	Apr. 74	13,200.	Apr. 75	34,223.	Apr. 76	23,723.
Apr. 73	40,773.	July 74	13,200.	July 75	34,226.	July 76	23,724.
July 73	40,773.	Oct. 74	34,200.	Oct. 75	23,723.	Oct. 76	27,171.
Oct. 73	13,209.						
TOTAL	230,583.		73,800.		126,395.		98,341.

The above figures have been rounded off for purposes of estimates.

The following items were authorized to be funded by the above act and were applied to the 1976 portion of the City of Franklin's 5-Year Capital Improvement Program:

Public Buildings	Carry Over (75)	Income Sources 76	Budget 76	Actual 76	Balances +/-
1. Refurb. City Hall	0	1,500. R.S.	1,500.	2,315.	- 815.
5. Library Renovations	0	2,250. R.S.	2,250.	2,210.	+ - 40.
DEPARTMENT TOTALS	0	3,750.	3,750.	4,525.	- 775.
Fire Department					
11. Ext. Fire Box Sys.	0	2,300. R.S.	2,300.	2,295.	+ 5.
13. Fire Truck Repl.	0	15,000. R.S.	15,000.	6,485.	+ 8515.
14. Fire/Rescue Equip.	0	11,300. R.S.	11,300.	10,774.	+ 526.
DEPARTMENT TOTALS	0	28,600.	28,600.	19,554.	+ 9406.
Assessor's Office					
15. Tax Mapping	0	3,100. C.R. 3,900. R.S.	7,000.	2,708.	+ 4292.
DEPARTMENT TOTALS	0	7,000.	7,000.	2,708.	+ 4292.

PROJECTED & ACTUAL USE OF FEDERAL REVENUE SHARING

Public Buildings	Carry Over (75)	Income Sources 76	Budget 76	Actual 76	Balances +/-
Recreation Department					
16. Eastman Falls	0	1,000. R.S.	1,000.	964.	+ 36.
18. Daniell Park	0	500. R.S.	500.	470.	+ 30.
DEPARTMENT TOTALS	0	1,500.	1,500.	1,434.	+ 66.
Public Works Department					
22. T.V. Inspection	4,600.	0	4,600.	900.	+ 3700.
23. Sewer Treatment Facil.	3,800.	7,700. R.S.	11,500.	15,338.	- 3838.
24. Sewer Extension - Old	1,950.	1,450. R.S.	3,400.	1,500.	+ 1900.
25. Sidewalk Construction	0	6,050. R.S.			
		4,500. C.R.	10,550.	3,144.	+ 7406.
26. Equipment - P.W.					
A. Radios	0	1,000. R.S.	1,000.	850.	+ 150.
30. Heavy Equipment					
A. Rep. 2½ Ton Truck		35,000. R.S.	35,000.	24,700.	+10330.
33. Traffic Lights	4,500.	0	4,500.	0	+ 4500.
34. Salt & Sand Shed	0	9,000. R.S.	9,000.	2,990.	+ 6010.
35. Bridge Repair	7,500.	0	7,500.	0	+ 7500.
36. Street Resurfacing	0	7,400. P.R.S.			
		34,600. Gas Tax	42,000.	43,456.	- 1456.
DEPARTMENT TOTALS	22,350.	106,700.	129,050.	92,878.	+36172.
GRAND TOTAL	22,350.	147,550.	169,900.	121,099.	+ 132,161.

SUMMARY:

Carry Over from 1975	22,350.00	22,350.00
Income Sources:		
Revenue Sharing	97,950.00	
Capital Reserve	7,600.00	
Gas Tax	34,600.00	
Prior Revenue Sharing	7,400.00	
		147,550.00
TOTAL		169,900.00

PROJECTED & ACTUAL USE OF FEDERAL REVENUE SHARING

SUMMARY CONT'D		
Brought Forward		169,900.00
ACTUAL 1976 EXPENDED		-121,098.00
		48,802.00
BALANCE +/-		
Over Draft in Accounts 1 - 23 - 36	-6,109.00	
To Surplus - Projects Completed in Accounts 5 - 11 - 14 - 16 - 18 22 - 24 - 26	6,387.00	
TOTAL	-278.00	-278.00
Amounts Carried Forward Per Council Motion to 1977 in Accounts: 13 - 15 - 25 - 30 - 33 - 34 35		
FINAL TOTAL	48,523.00	48,523.00

As you can see the format is somewhat different from previous years. This is due to the change over from Net Budget Appropriating to Gross Budget Appropriating. The 1976 Revenue Sharing in the amount of $98,341. was not totally applied to the 1976 Capital Improvement Program. A balance of $391.00 was left in the Revenue Sharing Account.

The carry-over amount (48,523.00) was transferred per Council motion to be applied to the 1977 Capital Improvement Program to assure completion of the projects.

LEGEND:

R.S.	Revenue Sharing
C.R.	Capital Reserve
P.R.S.	Prior Revenue Sharing
	Gas Tax

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program sets out plans for the construction and refurbishing of streets, buildings and other projects requiring a large purchase which has a cost of seven to ten thousand dollars or more and have a usefull life of seven to ten years. Each project in a capital program is supported by a work program - resources necessary to produce the results and a timetable that hopefully can be followed in actually obtaining the facility or equipment, or completing the instruction.

The Program Itself. The program extended over a five year period is more than just an extension of the annual operating budget. The annual capital budget in representing the first year of the capital program goes hand in hand with the annual operating budget. The capital program is developed in conjunction with the annual operating budget consolidating the program plans of the municipal government into a coordinated plan of action to meet the needs of a progressive community. Both programs necessarily must take into account the effects of the overall tax rate, from the point of view of - staff - additional financing - services.

EXPENDITURE APPLICABLE TO THE TAX RATE

1973 - 1977

1973	
Total Capital Improvement Expenditures	$168,950.00
Total Capital Improvement Chargeable to Tax Rate	14,800.00
1974	
Total Capital Improvement Expenditures	$178,100.00
Total Capital Improvement Chargeable to Tax Rate	20,000.00
1975	
Total Capital Improvement Expenditures	$226,850.00
Total Capital Improvement Chargeable to Tax Rate	24,150.00
1976	
Total Capital Improvement Expenditures	$169,900.00
Total Capital Improvement Chargeable to Tax Rate	-0-
1977	
Total Capital Improvement Expenditures	$222,535.00
Total Capital Improvement Chargeable to Tax Rate	13,248.00

CITY OF FRANKLIN
FIVE YEAR
CAPITAL IMPROVEMENT PROGRAM

PUBLIC BUILDINGS	Budget 1974	Budget 1975	Budget 1976	Budget 1977	1977 Dept. Request	1977 Mgr. Recomm.	1977 Council Approval	1977 Funding Source
1. City Hall-Renov.	5,000	1,500	1,500	2,000	7,100	4,400	3,500	Rev.Shar-3,500 1977
4. Montembeault Lot	700	0	0	0	0	0	0	0
5. Library Renov.- New Roof-Renov Etc.	6,500	11,000	2,250	5,500	6,750	6,750	1,750	Rev.Shar-1,750 1977
FIRE DEPARTMENT								
11. Ext. of Fire Box Warning System	0	0	2,300	4,000	10,990	2,700	0	0
13. Truck Replacement	10,000	15,000	15,000	15,000	12,000	12,400	12,400	Rev.Shar-12,400 1977
14. Fire & Rescue Equipment Repl.	0	12,500	11,300	10,000	38,115	10,990	5,100	Rev.Shar-5,100 1977
ASSESSOR'S OFFICE								
15. Tax Mapping	7,000	3,000	0	0	7,000	7,000	5,000	Carry-over 1976 4278.65 Cap. Reserve - 721.35

CAPITAL IMPROVEMENT PROGRAM COND'T

RECREATION	Budget 1974	Budget 1975	Budget 1976	Budget 1977	1977 Dept. Request	1977 Mgr. Recomm.	1977 Council Approval	1977 Funding Source
16. Dev. Eastman Falls Dam-Camping Area	0	0	1,000	0	2,700	2,400	1,200	600 B.O.R. 600 Rev.Shar.
17. Dev. of Beaches	6,000	2,000	1,000	0	0	0	0	0
18. Daniell Park-Equip.	500	0	0	0	0	0	0	0
19. Hockey Ring	0	1,500	0	0	0	0	0	0
20. Rep. Skating House	0	300	0	0	0	0	0	0
20B. Recreational Devel.	0	0	0	0	43,335	23,585	19,175.	2500.00 Cap.Res 8987.00 B.O.R. 755.00 Rev.Shar. 6933.00 Tax Levy
20A. Tennis Courts	0	0	0	0	38,000	0	0	0
21. Reforest Great Gains	1,200	0	0	0	0	0	0	0
PUBLIC WORKS								
22. T.V. Inspec. of Sewers, Elim Infil.	15,000	7,950	10,000	10,000	0	0	0	0
23. Sewer Treat. Facil-Oper-Maint. Capital-W.R.B.P.	0	16,500	125,000	125,000	22,500	20,600	21,600	Rev.Shar-21,600 1977

CAPITAL IMPROVEMENT PROGRAM CONT'D

PUBLIC WORKS	Budget 1974	Budget 1975	Budget 1976	Budget 1977	1977 Dept. Request	1977 Mgr. Recomm.	1977 Council Approval	1977 Funding Source
24. Ext. of Drainage Install - Sanborn Street - Pine Glen Area - Pleasant St.	24,000	16,500	15,000	10,000	0	0	0	0
25. Sidewalk Const. & Reconstruction	7,500	0	10,000	0	33,220	28,545	28,545	Rev.Shar-21,145 1977 Carry Over 1976 7,400
26. Equipment								
A. Sander-PUTruck	1,600	0	0	0	5,500	0	0	0
B. 1-Ton Low Bed	5,700	0	6,000	0	0	0	0	0
C. Radio's Veh.	1,200	0	800	900	850	0	0	0
D. Front End Load.	0	0	0	0	0	0	0	0
E. Sweeper Mach.	0	0	0	0	0	0	0	Revenue Shar.
F. Pickup/Trk Rp.	3,400	0	0	3,500	0	0	0	1977 - 1,100
G. Screening Plant Sand	0	0	0	0	9,000	0	0	
H. Compact & Batty. Charger	0	0	0	0	1,100	1,100	1,100	
27. Ext. of PW Garage Est. Cost $4,500	4,500	0	0	0	0	0	0	0
30. Rep. 2½ Ton Dump Trucks/Plow Frame	0	0	23,000	8,000	35,000	18,300	12,300	Carry over 1976 10,300 Rev.Shar-2,000 1977
31. Equip. not in Line Item Budget plows-mowers	1,000	0	1,000	2,000	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM CONT'D

PUBLIC WORKS	Budget 1974	budget 1975	Budget 1976	Budget 1977	1977 Dept. Request	1977 Mgr. Recomm.	1977 Council Approval	1977 Funding Source
32. Sanitary Landfill Chipper Machine	5,000	0	0	0	0	0	0	0
33. Traffic Lights W. Bow & Central	0	4,500	0	0	5,500	5,500	5,500	4,500 Carry Over 1976 1,000 Rev.Shar. 1977
34. Replacement of Salt & Sand Shed New Steel Build. & Fencing	1,000	300	0	9,000	14,000	14,000	6,000	Carry Over 1976 6,000
35. Daniell Bridge Repair Walls & Fencing	4,000	38,800	0	0	26,250	17,500	21,565	Carry Over 1976 7,500. Rev.Shar-11,250 1977 2,815 Tax Levy
36. Street Resurfacing Program	20,000	20,000	30,000	30,000	76,890	47,300	47,300	1977 Gas Tax Rev. 35,000 Rev.Shar-12,300 1977
37. Heavy Equipment								
A. Grader	0	0	0	0	0	0	0	0
B. Snow Blower	0	0	0	7,000	19,000	0	0	0
C. Refuse Packer	20,500	20,500	0	0	0	0	0	0
D. Sweeper-Vac	0	30,000	0	0	0	0	0	0

CAPITAL IMPROVEMENT PROGRAM CONT'D

WATER DEPARTMENT	Budget 1974	Budget 1975	Budget 1976	Budget 1977	1977 Dept. Request	1977 Mgr. Recomm.	1977 Council Approval	1977 Funding Source
39. Completion of Grid Map Sys.	2,000	500	0	0	0	0	0	13,500 Water Dept.
Hydraulic Survey of Sys. - Paint Hunt St. Tank - Install 3 Dry Hydrants @ 5.50 Replace Backhoe 1978	0	0	0	0	0	0	30,500	Rev. Shar-13,500 Tax Levy-3,500
40. Access Road & Water Lines to Industrial Park	22,500	15,000	5,000	10,000	0	0	0	
42. Comm. Deve Act.	0	2,000	0	0	0	0	0	0
43. Ski Area-Groom Machine	0	8,000	0	0	0	0	0	0

CITY OF FRANKLIN
CAPITAL IMPROVEMENT PROGRAM
SUMMARIZED
1976-1977

NAME OF ITEM OR PROJECT	#	1976 Budget	1977 Mgr. Recomm.	Capital Reserve	1977 Rev. Shar.	Carry Over From 1976 & Others
Renov. City Hall	1	3,500	4,400		3,500	
Renov. Library	5	1,750	6,750		1,750	
Ext. Fire Box	11	0	2,700		0	
Fire Truck Replc.	13	12,400	12,400		12,400	
Fire & Rescue Equip.	14	5,100	10,990		5,100	
Tax Mapping	15	5,000	7,000	721.35		Carry over 1976 4278.65
Devel. Eastman Falls	16	1,200	2,400		600	B.O.R. 600
Recreational Devel.	20	19,175	23,585	2,500.00	755	B.O.R. 8987. Tax Levy 6933.
Sewer Treatment	23	21,600	20,600		21,600	
Sidewalk Const.	25	28,545	28,545		21,145	Carry Over 1976-7,400
Equip. Compact & Battery Charger	26	1,100	1,100		1,100	
PW Truck Replacement	30	12,300	18,300		2,000	Carry Over 1976-10,300
Traffic Lights	33	5,500	5,500		1,000	Carry Over 1976- 4,500
Steel Bldgs. - P.W.'s	34	6,000	14,000			Carry Over 1976- 6,000
Bridge Repair	35	21,565	17,500		11,250	Carry Over 1976- 7,500 Tax Levy 2,815
Street Resurfacing	36	47,300	47,300		12,300	Gas Tax 35,000
Water Dept. - Hunt Street Tank - Etc.	39	30,500	48,750		13,500	Tax Levy 3,500 13,500 Water
TOTALS		222,535	271,820	3,221.35	108,000	111,313.65

FIVE YEAR
COMPARATIVE TAX RATE AND VALUATION IN DOLLARS

YEAR	SCHOOL TAX RATE	SCHOOL TAX DOLLAR	COUNTY & CITY TAX RATE	COUNTY & CITY TAX DOLLARS	VALUATION	TOTAL TAX RATE
1972	28.97	1,046,087	14.43	521,053	36,109,000	43.40
1973	29.02	1,088,389	12.18	456,808	37,504,800	41.20
1974	27.69	1,081,288	13.31	519,752	39,049,775	41.00
1975	27.08	1,108,444	15.52	*561,999	40,932,200	42.60
1976	27.22	1,131,852	17.78	**732,321	41,581,650	45.00

* This Column includes County Tax-1975 @ $ 89,100.

** This Column includes County Tax-1976 @ $135,608.

TAX RATE COMPUTATION

	1972	1973	1974	1975	1976
VALUATION (a)	36.1	37.5	39.1	40.9	41.6
CITY TAX					
Municipal	12.64	10.21	11.38	13.73	14.92
County	1.79	1.97	1.93	1.79	2.86
Total City	14.43	12.18	13.31	15.52	17.78
SCHOOL TAX	28.97	29.02	27.69	27.08	27.22
TOTAL ALL	43.30	41.20	41.00	42.60	45.00

(a) Valuation in millions

TOTAL MUNICIPAL EXPENSES PROJECTED TO THE 1977 BUDGET

	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
General Gov't & Debt Service	399,376.	460,471.	539,141.	669,523.
Public Safety & Welfare	287,361.	297,782.	389,239.	430,447.
Public Works	229,322.	229,799.	281,394.	290,432.
Library	28,544.	34,747.	38,219.	41,800.
Housing Authority	1,147.	1,560.	0	0
Parks & Recreation	39,662.	41,451.	51,795.	53,948.
Equipment Revolving Fund	5,469. Cr.	3,552. Cr.	3,819. Cr.	0
Schools	1,575,321.	1,642,324.	1,729,472.	1,843,814.
Schools Cap-Imp.	0	0	0	12,000.
Water Department	145,110.	126,097.	148,310.	142,430.
TOTALS	2,700,374.	2,830,679.	3,173,751.	3,484,394.

CITY OF FRANKLIN - COMBINED REVENUES

DESCRIPTION	ACTUAL 1976	ANTICIPATED 1977
Local Taxes		
Property Tax		2,077,648
Less Veterans Exemptions		- 42,000
Tax Overlay		- 12,300
Net Property Tax	1,501,789	2,023,348
National Bank Stock	1,888	2,000
Interest on Taxes	20,094	22,000
Timber Yield Tax	1,644	500
Subsequent Assessment	5,496	4,700
TOTAL	1,530,911	2,052,548
State Taxes & Shared Revenue		
Business Profits Tax	419,978	440,895
Resident Tax	45,720	43,000
Meals & Room Tax	50,747	52,000
Misc. Revenues	79,942	103,180
TOTAL	596,387	639,075
Federal Grants & Aid		
Revenue Sharing	98,340	108,000
Misc. Grants etc.	17,549	14,341
TOTAL	115,889	122,341
Business Licenses, Permit & Fees		
Auto Permits	111,813	85,000
Land Fill Per Capita	24,420	29,005
Misc. licenses, permits etc.	11,892	12,450
TOTAL	148,125	126,455
Departmental Revenue		
District Court	30,925	28,000
Misc. Revenues etc.	18,231	16,950
TOTAL	49,156	44,950
Miscellaneous Revenue		
Interest on Investment	19,823	20,200
Surplus Applied	70,000	30,000
Sale of Property	7,006	38,000
Misc. Revenues	10,256	9,450
TOTAL	107,085	97,650
Trust Funds	10,500	8,000
Schools	352,194	409,972
Carry Over From 1976	20,336	50,008
Water Department	148,600	155,930
GRAND TOTAL	3,079,183	3,706,929

Water department	148,600	155,930
GRAND TOTAL	3,029,183	3,706,929

ESTIMATED REVENUES -- CASH BASIS

DESCRIPTION	ACTUAL 1974	ACTUAL 1975
Int. & Divid. Taxes	14,775.58	16,152
Savings Bank Tax	13,067.10	13,582
Meals & Room Tax	43,413.76	46,743
Flood Control Lands & Federal Reserve Land	160.46	7,022
Yield Tax Sources	3,388.48	1,942
Interest Received	19,264.86	19,195
Business Licenses & Fees	11,881.44	12,837
Dog Licenses	1,658.00	1,640
Motor Vehicle Permits	81,193.21	80,650
Rent City Property	900.00	750
Sale of City Property	10,500.90	946
District Court	4,043.95	3,175
National Bank Stock	1,828.60	1,928
Resident Tax	40,690.00	37,180
Business Profit Tax	380,932.00	399,979
School Department	268,257.75	312,311
Fed. Gov't - O'Dell Park	9,014.30	0
Fed. Gov't - Rescue Squad	5,856.52	0
Surplus Applied	0	50,000
B.O.A. Funds	0	4,534
TOTAL ESTIMATED REVENUES	910,826.91	1,030,566

SUMMARY OF ANTICIPATED EXPENDITURES

GENERAL GOVERNMENT AND DEBT SERVICE

DEPT. OR ACTIVITY	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
City Clerk-Treas.	21,484	25,528	26,834	28,700
Elections & Reg.	4,393	1,957	4,756	2,335
Mayor & Council	4,048	4,150	4,233	4,330
Legal	6,299	29,016	7,592	14,030
District Court	0	0	23,175	25,363
Assessor	14,162	13,989	15,639	16,775
Contingency	3,095	2,306	7,273	8,850
Conservation Comm.	0	80	50	110
Discounts & Abatements	28,022	11,728	28,514	12,300
Fixed Charges & Debt Service	216,043	269,121	350,333	439,983
Manager	22,456	23,635	28,784	30,370
Pay Increases	27,538	17,738	22,083	23,000
Planning Department	4,097	5,060	5,967	9,319
Tax Collector	9,439	9,976	10,819	11,698
Veterans Exemptions	38,300	40,000	0	42,000
General Supplies	0	6,187	3,089	360
TOTAL GEN. GOV'T & DEBT SERVICE	399,376	460,471	539,141	669,523
	PUBLIC SAFETY AND WELFARE			
Welfare	54,888	44,732	60,007	70,868
Health	10,361	350	12,580	13,235
Civil Defense	151	88	393	260
Dog Control	660	951	922	1,345
Fire Department	91,704	109,759	136,454	137,111
Rescue Squad	3,667	3,594	4,867	5,562
Police Department	125,930	138,308	174,016	202,066
TOTAL PUBLIC SAFETY	287,361	297,782	389,239	430,[illegible]

SUMMARY OF ANTICIPATED EXPENDITURES CONT'D.

PUBLIC WORKS

DEPT. OR ACTIVITY	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
Administration	12,952	13,453	13,902	15,290
Bridges	991	1,000	1,689	1,600
City Garage	38,485	42,347	46,231	53,365
Sanitary Landfill	56,062	47,941	72,793	61,960
Memorial Hall	11,535	14,061	13,117	13,340
Sidewalks	1,071	616	0	0
Street Cleaning	1,420	3,645	3,134	4,100
Street Lights	22,710	35,302	31,915	32,100
St. Maintenance	34,659	32,272	35,046	27,650
St. Paint. & Traffic Signs	3,450	4,913	6,680	6,740
Snow Removal	4,683	14,937	44,192	40,682
Sewers & Sewage	1,178 Cr.	3,809	1,950	3,675
Surface Drains	2,471	6,417	4,655	5,250
Street Trees	2,288	4,290	2,634	2,700
Town Road Aid	37,723	1,159	1,236	1,240
Outside Work	0	3,637	2,220	2,000
Rubbish Removal	0	0	0	18,740
TOTAL PUBLIC WORKS	229,322	229,799	281,394	290,432
DEPT. OR ACTIVITY				
Library	28,544	34,747	38,219	41,800
TOTAL LIBRARY	28,544	34,747	38,219	41,800
DEPT. OR ACTIVITY				
Housing Authority	1,147	1,560	0	0
TOTAL HOUSING AUTHORITY	1,147	1,560	0	0

SUMMARY OF ANTICIPATED EXPENDITURES CONT'D.

DEPT. OR ACTIVITY	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
Equipment Revolving Fund	5,469 Cr	3,552 Cr	3,819 Cr	0
TOTAL EQUIP. REV. FUND	5,469 Cr	3,552 Cr	3,819 Cr	0

PARKS AND RECREATION

DEPT. OR ACTIVITY				
Administration	15,296	17,065	19,668	21,474
Community Center	6,756	6,479	7,833	6,398
Daniell Park	548	591	438	760
Griffin Beach	3,121	3,599	4,328	4,380
Odell Cottage	1,834	1,036	1,340	1,132
Lagace Beach	754	2,006	1,967	2,023
Odell Park & Truck	6,633	7,442	10,522	14,606
Ski Area	670	553	2,392	2,300
Stone Park	1,717	559	615	785
Tennis Courts	1,047	525	1,098	0
Thompson Park	478	593	615	90
Wading Pool	808	1,003	979	0
TOTAL PARKS & RECREATION	39,662	41,451	51,795	53,948

BUDGET SUMMARY

M E M O

TO : Citizens of Franklin

FROM : James A. McSweeney, City Manager

RE : 1977 Budget

On the following page you will note that the total dollars to be raised by taxes in 1977 is reflected on a gross basis. Prior to the 1976 Budget this figure was reflected ih a net amount. This procedure will better show the actual cost and make comparisons on a year to year basis much e asier. Additionally this method conforms better to standard municipal accounting.

As can be seen the amount to be raised by taxes for 1977 is $2,023,348. This represents an increase over 1976 of dollars raised by property taxes of approximately $161,348.

The Total Appropriation for 1977 as approved by the Council amounts to the following:

	$3,706,929.00
Anticipated Revenues	1,683,581.00
For a net amount to be raised by Taxes	$2,023,348.00

Given a projection of property valuation of 42.5 million dollars (1.0 million higher than 1976) and the fact of raising 2.0 million through property taxes it appears as if a tax rate of approximately $47.00 is realistic for 1977. This would represent a little less than a 4.5% increase in the 1977 Tax Rate.

CITY
BUDGET SUMMARY 1977

CATEGORY	ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
General Gov't & Debt Service	399,376	460,471	539,141	669,523
Public Safety & Welfare	287,361	297,782	389,239	430,447
Public Works	229,322	229,799	281,394	290,432
Library	28,544	34,747	38,219	41,800
Housing Authority	1,147	1,560	0	0
Equip. Revolving Fund	5,469 Cr	3,552 Cr	3,819 Cr	0
Parks & Recreation	39,662	41,451	51,795	53,948
GENERAL CITY SUB-TOTAL	979,943	1,062,258	1,257,750	1,486,150
PLUS:				
Schools	1,575,321	1,642,324	1,729,472	1,843,814
Water Dept.	145,110	126,097	148,310	142,430
LESS:				
Est. Revenues Applied	921,282	1,512,664	1,402,961.	1,527,651.
Rev. Shar. & Gas Tax	80,800			
Surplus Applied	55,000			
1974 Rev. Sharing & Other Sources Carried Over	77,300			
Veterans Credit	38,300	40,000	[illegible]	0
Water Department	145,110	126,097	148,310	155,930.
TOTAL	1,382,582	1,151,918	1,584,261	1,788,813.
Plus Capital Improvements	43,039	114,928	116,925	222,535
School Renovations				12,000
[illegible] TOTAL [illegible]	1,425,621	1,266,846	1,701,186.	[illegible]
GRAND TOTAL TO BE RAISED BY TAXES				2,023,348.

DEPARTMENT CITY CLERK-TREASURER
DIVISION ADMINISTRATION

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
A-1-1	Salaries	16,546	18,977	20,460	20,552
A-2	Off. Supplies	2,424	1,563	1,393	1,530
A-3	Utilities	161	175	185	180
A-4	Training	0	19	0	25
A-5	Rep. & Audit	3,887	4,312	4,561	4,600
A-6	Bulk Gas & Oil	20,111	0	0	0
A-7	Dues & Subs.	696	705	954	990
A-8	Travel Exp.	0	15	4	0
A-11	Emp. Bonds	1,011	658	622	673
A-12	Advertising	215	139	133	150
	TOTAL GROSS	45,051	26,563	28,312	28,700
	Less Credit	-23,567	- 1,035	- 1,478	
	TOTAL NET	21,484	25,528	26,834	28,700

DEPARTMENT CITY CLERK
DIVISION ELECTIONS & REGISTRATION

ER-1	Salaries	2,967	1,386	3,223	1,073
ER-2	Office Sup.	44	56	280	50
ER-9	Cons. & Contr.	1,382	527	1,427	1,212
	TOTAL GROSS	4,393	1,969	4,930	2,335
	Less Credit		- 12	- 174	
	TOTAL NET	4,393	1,957	4,756	2,335

[illegible]

DEPARTMENT CITY CLERK
DIVISION MAYOR & COUNCIL

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
MC-1	Salaries	3,825	3,875	3,825	3,900
MC-2	Office Sup.	89	147	241	180
MC-8	Travel Exp.	134	128	167	250
	TOTAL	4,048	4,150	4,233	4,330

DEPARTMENT GENERAL SUPPLIES

GS-2	Office Sup.	0	920	2,861	160
GS-9	Cons. & Contr.	0	953	1,160	100
GS-6	Gas, Oil & Tires	0	30,724	31,262	100
	TOTAL GROSS	0	32,597	35,283	360
	Less Credits		-26,410	-32,194	
	TOTAL NET	0	6,187	3,089	360

DEPARTMENT LEGAL
DIVISION CITY SOLICITOR

C-1	Salaries	4,397	8,004	7,083	7,600
C-2	Office Sup.	138	79	30	90
C-3	Utilities	11	92	59	80
C-4	Training	0	0	0	50
C-7	Dues & Sub.	142	130	285	110
C-7	Travel Exp.	0	0	451	100
C-9	Cons. & Contr.	1,728	20,711	222	6,000
	TOTAL GROSS	6,416	29,016	8,130	14,030
	Less Credits	- 117		538	
	TOTAL NET	6,299	29,016	7,592	14,030

DEPARTMENT ASSESSOR

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
CA-1	Salaries	11,939	13,017	14,645	14,870
CA-2	Office Sup.	557	510	700	655
CA-3	Utilities	251	291	362	400
CA-4	Training	328	170	325	115
CA-7	Dues & Sub.	62	101	45	35
CA-8	Travel Expense	404	401	650	700
CA-9	Cons. & Contr.	1,294	0	0	0
CA-10	Cap. Outlay	152	0	0	0
	TOTAL GROSS	14,987	14,490	16,727	16,775
	Less Rev. Shar.	- 825			
	Less Credits		- 501	- 1,089	
	TOTAL NET	14,162	13,989	15,638	16,775

DEPARTMENT CIVIL DEFENSE

CD-1	Salaries	0	0	100	100
CD-2	Off.Sup.&Equip.	0	0	0	10
CD-5	Auto Equip.Oper.	10	0	25	125
CD-8	Travel Exp.	26	26	9	25
CD-10	Cap. Outlay	115	62	280	0
	TOTAL GROSS	151	88	414	260
	Less Credits			22	
	TOTAL NET	151	88	392	260

DEPARTMENT CONTINGENCY

CN-9	Cons. & Contr.	111	270	8,193	8,850
CN-10	Cap. Outlay	3,374	2,079	0	0
	TOTAL GROSS	3,485	2,349	8,193	8,850
	Less Credits	- 390	- 43	- 919	
	TOTAL NET	3,095	2,306	7,273	8,850

ASSESSOR'S REPORT

1976 SUMMARY INVENTORY OF VALUATION

1974	Assessed Valuation		$39,506,550
	Land & Buildings	$33,005,850	
	Factory Buildings	2,036,000	
	Mobile Homes	432,650	
	Boats	21,950	
	Utilities	3,994,350	
	Others	15,750	
Valuation Increase 1974 over 1973		622,450	
1975	Assessed Valuation		$40,932,200
	Current Use Adjustment		40,959
	Assessed Valuation with Current Use Adjustment		$40,973,159
	Land & Buildings	$34,731,150	
	Factory Buildings	2,178,200	
	Mobile Homes	418,700	
	Boats	32,000	
	Utilities	3,994,350	
	Others	27,000	
Valuation Increase 1975 over 1974		1,466,600	
1976	Assessed Valuation		$41,581,650
	Land & Buildings	$35,279,100	
	Factory Buildings	2,246,700	
	Mobile Homes	430,650	
	Boats	27,750	
	Utilities	3,994,350	
	Others	27,000	
Valuation Increase 1976 over 1975		608,500	
H.B. #1 Reimbursement to Franklin		419,900	
Exemptions:	5 - Blind	25,000	
	117 - Elderly	398,900	
		$ 423,900	Based on Valuation

Veterans' Exemption, Credit on Tax Bill ---------- $39,994.92

Respectfully Submitted,

Herbert F. Whiting
City Assessor

(2) Sewer Bonds:

Sewer Bonds November 1968, 4.30 percent interest Payable November 1, and May 1. Principal payable $10,000 November 1, 1969/1981 inclusive.

Amount issued	$130,000	
Amount retired	80,000	
Now outstanding		50,000

(3) Fire Station Bonds:

Fire Station Bonds June 1, 1970, 6.5 percent interest payable June 1 and December 1. Principal payable $15,000 June 1, 1971/1983 inclusive and $10,000 June 1, 1984/1985.

Amount issued	$215,000	
Amount retired	90,000	
Now outstanding		125,000
Total Municipal Bonds		175,000

YEARLY MATURITY ON PRINCIPAL OF MUNICIPAL BONDS

Year	Bonds Outstanding Beginning of the Year	Bonds retired During Year
1977	$175,000	$25,000
1978	150,000	25,000
1979	125,000	25,000
1980	100,000	25,000
1981	75,000	25,000
1982	50,000	15,000
1983	35,000	15,000
1984	20,000	10,000
1985	10,000	10,000

(4) Water System Improvement & Equipment Bonds:

Water System Improvement & Equipment Bonds Sept. 1, 1964, 3.10 percent interest payable Sept. and March. Principal payable $20,000 Sept. 1, 1965/1966, $15,000 Sept. 1, 1967/1974 inclusive.

Amount issued	$160,000	
Amount retired	160,000	
Now outstanding		0

(5) Water System Improvement Loan Bonds:

Water System Improvement Loan Bonds February 1, 1964, 3.00 percent interest payable August and February, Principal payable $15,000 February 1, 1965/1970 inclusive and $10,000 February 1, 1971/1979 inclusive.

Amount issued	$180,000	
Amount retired	150,000	
Now outstanding		30,000

(6) Water Extension Bonds:

Water Extension Bonds November 1, 1969, 6.10 percent interest payable May and Nov. Principal payable $10,000 Nov. 1, 1970/1979 inclusive and $5,000 Nov. 1, 1980/1984 inclusive.

Amount issued	$125,000	
Amount Retired	70,000	
Now outstanding		55,000

(12) Water Extension Bonds:

Water Extension - Pleasant St. - Bonds April 1, 1972, 5.00 percent interest payable April and October. Principal payable $14,000 April 1, 1973, $10,000 April 1, 1974/1986 inclusive and $5,000 April 1, 1987.

Amount issued	$149,000	
Amount Retired	44,000	
Now outstanding		105,000
TOTAL WATER BONDS		190,000

YEARLY MATURITY ON PRINCIPAL OF WATER BONDS

Year	Bonds Outstanding Beginning of the Year	Bonds retired During Year
1977	$190,000	$30,000
1978	160,000	30,000
1979	130,000	30,000
1980	100,000	15,000
1981	85,000	15,000
1982	70,000	15,000
1983	55,000	15,000
1984	40,000	15,000
1985	25,000	10,000
1986	15,000	10,000
1987	5,000	5,000

All Water Bonds Paid Out of Water Revenues

(10) Notes:

Odell Park Cottage interest annually.	Demand Note 1935, 4.0 percent Principal payable on demand. Now outstanding	$ 4,000

(11) Notes:

Odell Memorial Arch interest annually.	Demand Note 1935, 4.0 percent Principal payable on demand. Now outstanding	$ 4,000
	Total Municipal Notes	$ 8,000

BAR [illegible] MILITARY [illegible] PRODUCTS BY [illegible]

[illegible]	Funds [illegible] Allocation of Mfg. Year	Funds [illegible] Durbin Year
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[illegible]	[illegible]	[illegible]

[illegible] Medical [illegible] Taken [illegible]

(I) [illegible]

[illegible] Fund [illegible] Planned [illegible] [illegible] [illegible]
[illegible] [illegible] Principal [illegible] [illegible] [illegible]
for [illegible]

(II) Medical

Behalf [illegible] [illegible] Planned [illegible] [illegible] [illegible]
[illegible] [illegible] Medical [illegible] [illegible] [illegible] [illegible]
[illegible]

Total Medical Items [illegible]

(7) Bessie Rowell School Bonds:

Bessie Rowell School Bonds Sept. 1, 1957, 3.90 percent interest payable March and Sept. Principal payable $20,000 Sept. 1, 1958/1964 and $15,000 Sept. 1, 1965/1976 inclusive and $4,000 Sept. 1, 1977.

Amount issued	$324,000	
Amount retired	320,000	
Now outstanding		$ 4,000

(8) School Addition Loan Bonds:

School Addition Loan Bonds Aug. 1, 1962, 3.30 percent interest payable Feb. and Aug. Principal payable $26,000 Aug. 1, 1963 and $22,000 Aug. 1, 1964/1982 inclusive.

Amount issued	$444,000	
Amount retired	312,000	
Now outstanding		$132,000

(9) Paul Smith School Bonds:

Paul Smith School Bonds July 1, 1968, 4.70 percent interest payable Jan. and July. Principal payable $35,000 July 1, 1969/1982 inclusive and $30,000 July 1, 1983/1988 inclusive.

Amount issued	$670,000	
Amount retired	280,000	
Now outstanding		$390,000
TOTAL SCHOOL BONDS		$526,000

YEARLY MATURITY ON PRINCIPAL OF SCHOOL BONDS

Year	Bonds Outstanding Beginning of the year	Bonds Retired During year
1977	$526,000.00	$61,000
1978	465,000.00	57,000
1979	408,000.00	57,000
1980	351,000.00	57,000
1981	294,000.00	57,000
1982	237,000.00	57,000
1983	180,000.00	30,000
1984	150,000.00	30,000
1985	120,000.00	30,000
1986	90,000.00	30,000
1987	60,000.00	30,000
1988	30,000.00	30,000

SUMMARY OF TOTAL DEBTS TO BE RETIRED IN 1977

		1977 Principal	1977 Interest
(2)	November 1 Sewer Construction Bonds of 1968	$ 10,000	$ 2,150
(3)	June 1 Fire Station Bonds of 1970	15,000	7,578
(4)	September 1 Water Bonds of 1964 *	0	0
(5)	February 1 Water System Improvement Loan Bonds of 1964 *	10,000	750
(6)	Water Extension Bonds of 1969 *	10,000	3,355
(7)	September 1 School Bonds of 1957 **	4,000	156
(8)	August 1 School Loan Bonds of 1962 **	22,000	4,356
(9)	July 1 School Bonds of 1968 **	35,000	18,330
(12)	April 1 Water Bonds of 1972 *	10,000	5,000
	TOTAL TO BE PAID IN 1977	$116,000	$41,675
(10)	Odell Park Cottage Demand Note of 1935	$ 0	$ 160
(11)	Odell Memorial Arch Demand Note of 1935	0	160
	TOTAL BONDS AND NOTES TO BE PAID IN 1977	$116,000	$41,995

* Principal and Interest Paid by Water Department Revenue

** Principal and Interest Paid by Franklin School District

[illegible]

	19[illegible] Budgeted	19[illegible] Unaudited
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DEPARTMENT CONSERVATION COMM.

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
CO-7	Dues & Sub.	0	80	50	80
CO-8	Travel Exp.	0	0	0	30
	TOTAL NET	0	80	50	110

DEPARTMENT DISTRICT COURT

DC-1	Salaries	19,553	21,975	23,175	24,910
DC-3	Utilities	0	0	450	253
DC-8	Travel Exp.	0	0	0	200
DC-17	Less Income	-19,553	-21,975	0	0
	TOTAL GROSS	0	0	23,625	25,363
	Less Credits	0	0	- 450	0
	TOTAL NET	0	0	23,175	25,363

DEPARTMENT DISCOUNTS & ABATEMENTS

DI-10	Cap. Outlay	28,022	11,728	28,513	12,300
	TOTAL NET	28,022	11,728	28,513	12,300

DEPARTMENT POLICE
DIVISION DOG CONTROL

DO-1	Salaries	237	294	340	500
DO-2	Supplies & Equip.	292	119	112	150
DO-6	Build. Maint.	0	0	25	30
DO-8	Travel Exp.	14	5	3	25
DO-9	Cons. & Contr.	300	500	500	550
DO-10	Cap. Outlay	0	33	9	90
	TOTAL GROSS	843	951	989	1,345
	Less Rev. Shar.	- 183			
	Less Credits			- 67	
	TOTAL NET	660	951	922	1,345

NEW HAMPSHIRE HUMANE SOCIETY

ANNUAL REPORT
1976

Here are the totals on the number of animals from the City of Franklin that were brought to the N.H. Humane Society Shelter.

1975		1976	
Dogs & Pups	- 116	Dogs & Pups	- 77
Cats & Kittens	- 53	Cats & Kittens	- 86

1976 STATISTICS

TOTAL OF COMMUNITY SERVED

Total unwanted or stray dogs and pups	2775
Total unwanted or stray cats and kittens	2323
Grand Total	5098

Increase of 204 dogs, increase of 243 cats
Total Increase 447

Number of animals left by animal control officers	828
Number of towns using the societies shelter in 1976	101
Other non domestic animals received at the shelter	143

Every town has stray and animal problems. Your City is doing something about these problems and this is good. We hope you will continue to use our services and will grant the budget appropriation we requested. Council approved $500.00.

Sincerely,

Fritz T. Sabbow
Executive Director

DEPARTMENT EQUIP. REVOLVING FUND

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
ERF-10	Cap. Outlay	5,469	2,018	58	0
	Less Credits		-5,570		
	TOTAL GROSS	5,469 Cr.	3,552 Cr.	58	0
	Less Credits			- 3,877	
	TOTAL NET	5,469 Cr.	3,552 Cr.	3,818	0

DEPARTMENT FIRE

F-1	Salaries Reg.	75,160	93,721	94,798	95,414
F-1	Sal. Overtime	0	0	2,020	2,100
F-1	Sal. Volunteer	0	0	12,435	13,965
F-2	Office Sup.	366	267	449	470
F-	Vocational Rehab.	0	0	710	0
F-3	Utilities	4,634	5,438	6,677	6,300
F-4	Training	673	865	1,120	1,000
F-5	Auto Equip. Oper.	2,681	1,901	2,381	2,140
F-6	Build. Maint.	593	1,124	1,504	1,435
F-7	Dues & Sub.	173	212	173	200
F-8	Travel Exp.	70	96	132	150
F-9	Cons. & Contr.	103	223	697	635
F-10	Cap. Outlay	5,625	4,558	2,638	3,120
F-11	Uniforms	951	3,805	2,100	2,622
F-12	Gas & Oil	1,013	1,764	2,403	1,965
F-13	Dept. Equip	1,569	2,038	4,283	4,300
F-15	Alarm Maint.	988	1,601	1,127	1,295
F-16	Retirement	3,863	6,130	7,250	0
	TOTAL GROSS	98,462	123,743	142,897	137,111
	Less Credits	- 6,758	-13,984	- 6,444	
	TOTAL NET	91,704	109,759	136,453	137,111

DEPARTMENT FIRE
DIVISION RESCUE SQUAD

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
RS-1	Salaries	1,481	1,050	2,101	2,121
RS-2	Office Sup.	24	133	163	225
RS-4	Training	101	210	112	112
RS-5	Auto Equip. Oper.	244	129	450	180
RS-7	Dues & Sub.	27	44	26	67
RS-8	Travel Exp.	0	25	4	25
RS-10	Cap. Outlay	8,952	1,868	1,839	1,912
RS-11	Uniforms	0	0	0	562
RS-12	Gas, Oil & Tires	0	3	66	110
RS-14	Rescue Equip.	0	0	148	248
RS-15	Radio Maint-Equip.	0	199	0	0
	TOTAL GROSS	10,829	3,661	4,909	5,562
	Less Credits	- 7,162	- 67	- 42	
	TOTAL NET	3,667	3,594	4,867	5,562

DEPARTMENT CITY CLERK
DIVISION FIXED CHARGES

FC-1	Grants	476	13,549	10,454	12,825
FC-2	Debt Serv.	109,192	129,672	114,596	140,100
FC-3	Taxes	90,565	89,207	135,712	161,200
FC-4	Insurance	65,268	83,298	93,624	125,858
	TOTAL GROSS	265,501	315,726	354,386	439,983
	Less Credits	- 49,458	- 39,605	- 4,053	
	Less Rev. Shar.		- 7,000		
	TOTAL NET	216,043	269,121	350,333	439,983

FIRE DEPARTMENT ANNUAL REPORT 1976

We are proud of our accomplishments in 1976. Particularly February 20th at 8:26 A.M. A call for help was answered. People trapped in a burning building. Two people were outside of the home upon the Fire Department's arrival, another was still inside; location unknown. Flames were rolling out the kitchen door. The heat of more than 1,000 degrees was too hot for firefighters to enter. Yes, the lady was saved in spite of these obstacles. Only those who have trained in fire suppression, fire rescue, and fireground coordination will ever know how this request for help was answered.

We are proud because it was not just luck. Those who responded were trained and qualified. They did not acquire this expertise by sitting in front of the station or T.V. Because of the many preparations, maintenance, training and organizing, your Fire Department came closer to its objectives in 1976 than any previous year. No lives were lost! A minimum amount of property was damaged by fire (under fifty thousand dollars loss in building value and contents.)

Being prepared involves many areas of Fire Department readiness. The most important being training. Almost three thousand hours were expended in fire-fighter and officer training, excluding the Fire Science class hours and the attendance at seminars, to improve our knowledge. Firefighters are human too. We do take time for coffee and lunch. The duty schedule is an eleven hour day and the evening crew duty time is thirteen hours. Visitors to the Franklin Fire Station will vouch for the activities of maintaining the vehicles, firefighting equipment and stations. More than four-thousand hours a year are spent in these areas.

Why are the fire trucks out of the station when there is no fire? There are three men on duty at one time. Three vehicles should respond to a building fire. A vehicle is used while training, testing hydrants, testing alarm boxes, prevention details, hydrant shoveling, giving extinguisher classes and while doing inspections. The on-duty personnel doing this work remain ready with an assigned vehicle. The weekly "test run" of each vehicle is accomplished simultaneously, and detects needed repairs.

Mutual Aid was used and improved. Although Tilton-Northfield is not part of our Mutual Aid system, they assisted us when asked. We reciprocated a few times. Franklin assisted Salisbury, Hill, Bristol and Lakeport. Our neighbours assisted us 6 times in 1976.

Our Twin River Mutual Aid organization worked to improve the training area with volunteer time. The Franklin Deputies and Chief, along with others, established an air cascade system for protective breathing apparatus for the Twin River Mutual Aid area. A radio committee was formed to encourage all departments to buy and use the same frequency. Training drills were held in Hill, Bristol, Hebron, Franklin (2) and Webster. Training and technical assistance was provided to Mutual Aid members. No community can completely afford to be prepared for its worst disasters; Mutual Aid is the answer.

The unusual for 1976 were: Most Franklin citizens became eligible for insurance reductions because of the improvements in the Water and Fire Departments. Federal funds were continued for the clerk-dispatcher position. A new fire truck was ordered to replace the (26) twenty-six year old Seagraves. One firefighter transferred to the Public Works Department. Two left to go into other fields and one firefighter left to fulfill his religious obligation. Long range plans included a study of West Franklin, indicating that approximately half the property value in the city is in West Franklin, including most of Franklin's industry. The study gives insight to land, station, personnel and vehicle needs. A study was also made of the dispatching needs of the Fire Department. The recommendation and report will be given to the Mayor and City Council.

If more effort could be put into preventing fires, less might be needed in other areas. The dollars provided in the budget paid for prevention week prizes and paper to print prevention material. One of the reasons prevention was as successful in 1976 was the hours volunteered by a handful of firefighters. Their ideas and efforts produced printed information for the public, articles for the local newspapers, school visitations, prevention programs, assisted the public in their prevention needs, taught extinguisher classes, etc. to clubs and groups and made many woodstove - chimney inspections. Business and industry were assisted with technical fire protection information during the year. School officials helped to arrange class time for prevention topics while the Junior Fire Department distributed most of the prevention literature to the community.

The community needs fire prevention and protection information to be fire safe. The Fire Department cannot begin to set its sights at 100% prevention with the dollars allowed. Even with volunteer time, materials are needed to do the job. We can continue to expect several disasters per year in Franklin if more money is not channelled in prevention direction.

Chief Richard Navaroli
Franklin Fire Department

FRANKLIN FIRE DEPARTMENT
1976 ANNUAL REPORT
EMERGENCY MEDICAL RESCUE DIVISION

The Franklin City Council voted formally this year, to render Emergency Medical Services along with Fire Protection. This increased the daily work load of maintenance and training. The volunteers trained just under 2,000 hours. The regular men were involved in more than 550 hours of Emergency Medical - Rescue training. The Department responded to 322 Emergency Medical - Rescue calls in 1976. It used 39 hours worth of oxygen for some of these assists.

Our Fire Department personnel (regular and volunteers) volunteered more than 20,000 hours for community functions; such as High School and Pop Warner football games, Hospital Lawn Party, Drum and Bugle Corps competition, Snowmobile races, parades, National Guard Armory open house, weekend and evening coverage. 356 Emergency duty hours were also donated. The department assisted the two Franklin ambulance services 13 times with emergencies.

More property brings more people, followed by increased emergency calls. One new Franklin housing facility has used the Emergency Medical Services several times since opening its doors less than a year ago. When a call for help is made, people should receive professional help. Regular training has maintained this professional emergency medical care.

Judging from the many thanks we receive, our efforts are appreciated by the community. Support and encouragement is needed throughout the year. It is anticipated that one emergency call per day (average) will be answered for medical or rescue needs of people in Franklin. If you or your family have an emergency, or think you have an emergency, do not lose valuable time. Call you Fire Department immediately.

Respectfully Submitted,

Richard J. Navaroli, Chief
Franklin Fire Department

1976
REPORT OF DISTRICT FIRE CHIEF AND TOWN FOREST FIRE WARDEN

Since its beginning in 1893, the State Forestry Department has recognized the fact that forest fire prevention and suppression is a joint state and town or city responsibility. Local authorities recommend names of persons to the State Forester, who appoints one person as town or city fire warden and several other persons as town or city deputy fire wardens to a three year term.

The local forest fire warden controls the kindling of all outside fires, when the ground is not overed with snow, by issuing a written permit for kindling a fire. Permits are only issued at such times and in such places as the fire warden deems as safe.

The State Forest Fire Service trains the local forest fire organization in modern forest fire prevention and suppression tactics. The State also provides backup personnel and equipment for suppression and prevention activities.

The combination of State and local forces has resulted in one of the smallest acreage loss due to forest fires in the United States for the past 20 years.

1976 FOREST FIRE STATISTICS

	No. of Fires	No. of Acres
State	746	294
District	172	125¼
Town	11	1 3/8

Richard S. Chase
District Fire Chief

William Beckford
Forest Fire Warden

DEPARTMENT HEALTH

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
H-1	Salaries	300	300	325	375
H-2	Office Sup..	29	0	0	10
H-8	Travel Exp.	32	35	28	50
H-9	Cons. & Contr.	0	15	1,227	800
H-11	Grants	10,000	11,000	11,000	12,000
	TOTAL NET	10,361	11,350	12,580	13,235

DEPARTMENT HOUSING AUTHORITY

HA-1	Salaries	0	1,157	0	0
HA-2	Office Sup.	315	403	44	0
HA-8	Travel Exp.	14	0	14	0
HA-9	Cons. & Contr.	818	0	363	0
	TOTAL NET	1,147	1,560	421	0

DEPARTMENT LIBRARY

L-1	Salaries	24,340	27,379	29,959	30,840
L-10	Cap. Outlay	6,180	8,846	9,941	10,960
	TOTAL GROSS	30,520	36,225	39,900	41,800
	Less Credits	- 1,976	- 1,478	- 1,681	
	TOTAL NET	28,544	34,747	38,219	41,800

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FRANKLIN PUBLIC LIBRARY

Statistical Report
Year ending Dec. 31, 1976

Adult Fiction circulated	15,966		
Adult Nonfiction "	10,774	Total Ad. circulation	33,087
Magazines "	6,374		
Juvenile Fiction "	7,292	Total Juv.circulation	10,597
Juvenile Nonfiction "	3,305		
Recordings "	1,538		
Tapes "	172		
Cassettes "	179	Total Media "	2,013
Films "	124	Total Items "	45,697

Number of volumes Jan. 1, 1976	31,904		
Adult volumes "	28,734		
Juvenile volumes "	3,170		
Books purchased	1,303	=	1,356
Books donated	53		
Adult books added	983		
Juvenile books added	373	=	1,356
Books withdrawn	3,728		
Number of volumes Dec. 31, 1976	29,532		
Adult volumes "	26,327		
Juvenile volumes "	3,205		
Number of records Jan. 1, 1976	565		
Added, 1976	141		
Withdrawn, 1976	2	=	704 records, 12/31/76
Cassettes, Jan. 1, 1976	96		
Added, 1976	1	=	97 cassettes,12/31/76
Tapes, Jan. 1, 1976	91		
Added, 1976	8	=	99 tapes, 12/31/76

Periodical holdings	128	adult, 9 juvenile
Newspaper subscriptions	6	dailies, 3 weeklies
Microfilm holdings	120	reels
New registration	457	
Registration withdrawn	67	
Books for class use in the schools	519	
Books sent on interlibrary loan	172	
Borrowed from State through I.L.L.	273	
Borrowed from bookmobile	1,527	

STATEWIDE LIBRARY CARD

Tilton-Northfield	307	East Andover	40
Sanbornton	171	Andover	74
Salisbury	84	Other	106

Total of 782 holders of Statewide Library Card using Franklin Library; Books & Recordings circulated under Statewide Card, 3,283 books 32 recordings; Statewide cards issued to Franklin residents were 12.

FRANKLIN PUBLIC LIBRARY

Treasurer's Report 1976

Balance at Franklin National Bank 12/31/75	$2,212.61	
Balance of General Savings Fund (#13155)12/31	1,368.62	
Balance of G.G.G. Fund (#53065) 12/31/75	3,064.57	
Balance of M.J.P. Fund (#57761) 12/31/75	1,044.75	
Balance at Franklin Public Library 12/31/75	32.98	$ 7,723.53

RECEIPTS

City Appropriations	$9,941.00	
Income from Trust Funds	4,952.27	
Summer Parks Program Donations	95.00	
Fines, and Lost and Damaged Books	1,229.49	
Non-resident fees (incl. Hill Students)	99.00	
Miscellaneous	1,206.46	
Memorial Gifts	0	
Books Sold	758.89	
Copier Fees	832.44	
Dividends ($53.70; $182.30; $68.27) #13155; G.G.G.; M.J.P.	304.27	$19,418.82
		$27,142.35

EXPENDITURES

Books, Periodicals and Audio-Visual	$9,539.66	
Films (including Hedstrom, $2,000)	2,048.19	
Supplies and Equipment (incl. postage)	1,826.30	
Utilities	3,806.03	
Building Maintenance	515.36	
Dues and Subscriptions	62.00	
Travel Expenses	312.85	
Miscellaneous (incl. Newspaper advert. and insurance)	1,778.67	$19,889.06
		$ 7,253.29

Balance of General Savings Fund #13155		
Books on order (from fines collected)	$1,229.49	
Savings Fund	$1,433.50	$2,662.99
Balance at Franklin National Bank		
Utilities (oil rec., not billed)	$ 860.31	
Books on order	$ 212.21	$1,072.52

Balance of G.G.G. Fund #53065	$1,986.75	
Balance of M.J.P. Fund #57761	$1,500.48	
Balance at Franklin Public Library	$ 30.55	$ 7,253.29

Mrs. Mary S. Piper
Treasurer

FRANKLIN PUBLIC LIBRARY
1976 ANNUAL REPORT

A full time staff of four are available at the Franklin Public Library to serve the needs of the public. Roberta Burke is officially Children's Librarian but also organizes adult programs and serves as staff artist. Mary Lou Stein, Reference Librarian, serves as audio-visual co-ordinator and plans library displays also. Ethel Hanley, Assistant Director, has many duties, including the ordering and cataloging of new books. Christine Sokol, Director, also feels very much a children's librarian, therefore handling many children's programs. Of course, the duties of each staff member are too numerous to list and all work together co-operatively for a smooth running operation.

Members of the Board of Library Trustees for 1976 were Edward B. Briggs, chairman; Mary S. (Mrs. Donald J.) Piper, treasurer; Claire (Mrs. Donald W.) Cushing; Jo (Mrs.Robert O.) Beaudet; Dorothy (Mrs. Herman N.) Donegan; and Emil J. Marshala. Mary Cushing continued her term as associate trustee until her departure for college in the fall at which time she resigned. The Trustees meet the second Tuesday of each month, September through June, in the Draper Room of the Library. The public is invited to attend.

Twelve Statewide Library Cards were issued to Franklin residents in 1976. There were 457 new registrations for library membership and 67 registrations were withdrawn. The clearing of registration files is difficult because registration at the library is for an indefinite amount of time. In 1977 the registrations of individuals who have not used the library since summer 1976 will be discarded in order to make room for new registrations. Registration is still open to all residents of Franklin, however, and anyone inadvertently discarded from the files may re-register.

Circulation for 1976 was 45,697, leveling off after the phenomenal increases during the last several years. This circulation includes media circulation of records, 8-track tapes, cassettes and art prints as well as books and magazines. Magazine holdings are constantly under consideration. Not only are magazines valuable to students doing research but they are extremely popular with the reading public. We are constantly cancelling unpopular titles in order to add useful and entertaining ones. Media may be enjoyed in the library as well as borrowed, and many young people, especially, enjoy music while studying or relaxing in the Library. With earphones they may listen to records or tapes in the adult reading room or to records in the children's room.

Numerous books and magazines were donated to the library in 1976. Of these, 53 were added to the collection and the remaining included in the Summer Book Sale. Other books for the sale were those withdrawn from the regular collection because of condition or waning popularity. This weeding process is a constant one in order that the library collection may be kept alive and relevant. The total proceeds from the Summer Book Sale were $758.89. These monies will be used for renovations within the library.

Storm windows were installed on the south, west and north sides of the library before autumn of 1976. The east side, facing City Hall, is

more protected than the other exposures and, therefore, these windows will be purchased later. The cold, windy months of November and December have proved the wisdom of this purchase. The library is far more comfortable than it has been in former winters.

The redecorating of Library Hall in early 1976 and the purchase of folding chairs later in the year provided a more attractive meeting area. Immediately the Hall was introduced to the community at an Open House and exhibit of the circulating art collection. Art prints unveiled at the exhibit are available for circulating to the public. The Hall is open to non-profit Franklin organizations for meetings. The facilities, including kitchen appliances, are available free of charge during regular library hours and subject to rules set by the Library Trustees.

With the Hall redecorated and open to the public, the library was able to sponsor several programs during 1976. Following the first art exhibit, a showing of the works of Michael Lemire and a reception in his honor was held. Another art exhibit, this one featuring the works of local artists, was held in the fall. Several art classes from Franklin High School enjoyed this exhibit. In conjunction with this exhibit, there was a program featuring the film, The Wyeth Phenomen, and a reception honoring the artists. Another film program featuring Captured German World War II films was held in late autumn.

Programs were not limited to adult features, of course. Two preschool story series, one in the spring and another in the fall, were enjoyed by local children. Although not a resounding success as an art contest, many children and adults enjoyed the Art Contest Awards Program featuring a puppet show. During the summer a program of story telling, creative dramatics and book borrowing was held in the City parks. Expenses for this program were underwritten by several local organizations. The annual Summer Reading Club, with a seaside motif, was enjoyed by many children. Seventy children registered for the Reading Club, forty-five of whom received reading certificates at the award program, which not only honored the Reading Club members but also featured a puppet show, Cinderella, written, directed and performed by Debrah Magoon and Susan Parris.

Debrah and Susan each worked at the library twenty hours a week under the Manpower program. The girls learned quickly the general library routines. In addition to discharging and shelving books they supervised registration and the mechanics of the Summer Reading Club and oversaw the arrangement and stocking of books in the Summer Book Sale. Also, they were entirely responsible for the Reading Club Party entertainment.

A wednesday film program for school age children was introduced at the library in September. The films are shown the third Wednesday of each month. The films, borrowed through the State Library, are entertaining and enjoyed by increasing numbers of children.

The second annual Christmas Tree Lighting Party for the whole family was held the week before Christmas. Again, Phillip Rudd donated a beautiful tree which was decorated with the help of local children. Ty Waterman lead the group in carol singing by the light of the tree. The entertainment was followed by refreshments.

A new service of the Library is the display of a community calendar. This calendar is inside the main library entrance and is available to the public for announcing organization events. This provides advertisement of events and, if recorded and checked far in advance, may proclude conflicting events falling on the same date.

In November the City of Franklin on behalf of the Library submitted an application to EDA for funding for the completion of the Library basement. The plans would provide a ground level entrance to the library at the northwest corner; two public reading, research and meeting rooms at ground level; and public rest rooms. Of the money alloted to New Hampshire under this legislation, the majority went to the Massachusetts border area and none to Franklin. Our application has not yet been returned, however, so our hopes are still high for additional monies being added to the original funding.

The Franklin Public Library is open to the public fifty six hours a week in winter (September through early June) and forty four hours a week in summer (late June through August). The schedule is: Winter M-T-W-Th-F 10:00 a.m. to 8:00 p.m., Saturday 10:00 a.m. to 4:00 p.m., Summer M-T-W 10:00 a.m. to 6:00 p.m., Th 10:00 a.m. to 8:00 p.m., F 10:00 a.m. to 6:00 p.m., Saturday 10:00 a.m. to 12:00 p.m.

Respectfully submitted,

Christine Sokol
Director

VISITING NURSE ASSOCIATION OF FRANKLIN, INC.

FINANCIAL REPORT
1976

PATIENT SERVICE REVENUE

Medicare	$30,050
Medicaid	8,113
Patient Fees	2,458
Other Ins. & Agencies	1,620
NET PATIENT REVENUE	$42,241

OTHER SERVICE RELATED REVENUE

Concord Mental Health	$ 5,000
N.H. Div. Public Health MCH	3,962

OTHER REVENUE

City of Franklin	11,000
Town of Salisbury	1,000
Town of Hill	625
Town of Webster	1,166
Membership Drive	917
Melinda Tobie Trust	550
Donations, Fund Raising & Other	1,467
TOTAL REVENUE	$67,928

EXPENDITURES

Salaries, Fringe & Taxes	$55,173
Auto Expense & Ins.	1,455
Mileage paid to staff	1,347
Nursing supplies	603
Other Program expense	383
Office supplies	1,453
Telephone	1,007
Depreciation	1,309
Accountant Services	889
Rent & Maintenace	786
Insurance	569
Other general costs	1,682
TOTAL EXPENDITURES	$66,656
EXCESS OF REVENUE OVER EXPENSE	$ 1,272
NET REVENUE	$42,241
Free Service & unrealized income	15,965
TOTAL SERVICES RENDERED	$58,206

VISITING NURSE ASSOCIATION SERVICE REPORT
January 1, 1976 - December 31, 1976

HOME HEALTH VISITS BY DISCIPLNE

Nursing	4,612
Physical Therapy	231
Home Health Aide	195
Home Maker	858
*Total Home visits	5,896

CLINICS

16 Child Health Clinics
5 Immunization Clinics
30 Blood Pressure Screening Clinics
1 Adult Health Clinic
2 Dental Clinics
2 Swine Flu Clinics

* Total represents 1,416 more visits in 1976 than in 1975.

VNA STAFF

Mrs. Mary Cooper, R.N.	Executive Director
Mrs. Harlean Merkes, R.N.	Supervisor
Mrs. Donna McCabe RPT	Physical Therapist
Mrs. Kathleen Kidder, R.N.	Staff Nurse
Mrs. Patricia Oxland, R.N.	Staff Nurse
*Mrs. Laurendale Lambert, R.N.	Staff Nurse
*Mrs. Marjorie Reed	Home Maker/Home Health Aide
*Mrs. Mary Welch	Home Maker/Home Health Aide
Mrs. Roberta Webster	Office Manager/Bookkeeper/Billing
*Mrs. Joan Wallingford	Secretary

* Part time employees

AFFILIATIONS

National League of Nursing
Community Health Care Association of
New Hampshire

Medicare Certified Agency

VISITING NURSE ASSOCIATION OF FRANKLIN, INC.

ANNUAL REPORT - 1976

The past year has been a very exciting and rewarding experience. The members of the Board of Directors have been extremely supportive in carrying out the responsibilities entrusted to the board. The VNA Staff whom I hold in highest esteem, have been very energetic and dedicated people. Serving as President has been an honor and I'm looking forward to another year of accomplishments.

The Home Health Services of the VNA have continued to expand. We have extended our services to the Town of Webster in April of 1976. In April the Board made the decision to carry the Health Aide Service program rather than contract with another agency.

Another first for the agency was employing a Physical Therapist on a part time basis. In the past this was a contracted service. Although, it had a slow start, this area of service is now expanding. We have renewed contracts to provide Physical Therapy Services to Merrill Manor and Franklin Home for the Aged (Peabody Home).

An Adult Health Clinic with the cooperation of the Division of Public Health and the Franklin Hospital Auxiliary was held in the spring.

Two Swine Flu Clinics were held with the Division of Public Health, one in Salisbury and the other in Franklin. We are grateful to the many volunteers including physicians and nurses as well as different organizations from Salisbury, Webster, Hill and Franklin who helped to make these clinics possible.

With the cooperation of the Division of Public Health, Bureau of Maternal & Child Health, Bureau of Dental Health and School Health Department we have provided Child Health Clinics, Immunization Clinics and Dental Clinics to our communities.

The VNA Board Members and staff again coordinated the Christmas Basket Project, 86 families and 133 children received toys and food baskets. It was such a pleasure to have many individuals, organizations and social agencies help us to make this a community-wide project.

Through the efforts of our Director the agency brochures have been completed. Our appreciation is extended to the Franklin National Bank and the Franklin Savings Bank for sponsoring the brochures.

Last fall I was elected to the Board of the Community Health Care Association of New Hampshire. Our Director served on this Board for two years before me thus my term on this Board continues to keep us abreast of the trends in Community Health Care.

I have attended meetings and workshops during the year to learn more about Home Health Care so I can serve you better. The continued support from the Association Members, the City and Towns which we serve, the physicians, Franklin Regional Hospital and other health related fields is greatly appreciated. Home Health Care is a way of life now and is going

to play a more important role in years to come. Our visits have increased in 1976 and we are looking forward to increasing our services in 1977. We thank you for your past support and look forward to our continued relationship in the future.

Elizabeth Amalfitano
President

BOARD OF DIRECTORS

President: Mrs. Michael Amalfitano	Franklin
Vice President: Rev. Richard Haines	Franklin
Treasurer: Mrs. James McSweeney	Franklin
Secretary: Mrs. David Hurst	Franklin
Miss Doris Beck	Webster
Mrs. Grace Colby	Hill
Mrs. Richard Dubois	Franklin
Mrs. William Fitzpatrick	Franklin
Mr. Gerald Goodwin	Franklin
Mrs. Richard Hatten	Salisbury
Mrs. Christopher Head	Salisbury
Mrs. Alex Lachiatto	Franklin
Mrs. Barbara Lavalley	Webster
Mrs. Mildred Morrill	Hill
Mr. Ernest St. Pierre	Franklin
Mrs. Tyler Waterman	Franklin
Mrs. John Zoldy	Franklin

DEPARTMENT MANAGER

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
M-1	Salaries	23,282	24,024	25,520	26,870
M-2	Office Sup.	430	828	586	500
M-3	Utilities	540	518	656	600
M-4	Training	0	0	687	275
M-7	Dues & Sub.	118	108	156	165
M-8	Travel Exp.	1,495	1,650	1,655	1,960
	TOTAL GROSS	25,829	27,128	29,261	30,370
	Less Credits	- 3,373	- 3,493	- 477	
	TOTAL NET	22,456	23,635	28,784	30,370

DEPARTMENT WELFARE

O-1	Salaries	8,440	8,734	8,947	9,443
O-2	Office Sup.	49	33	49	65
O-3	Utilities	303	318	325	360
O-4	Fuel	964	2,209	795	1,000
O-5	Groceries	5,820	2,098	1,680	2,000
O-6	Clothing	136	36	0	150
O-7	Rentals	1,845	5,618	3,107	4,000
O-8	Travel Exp.	0	3	51	50
O-10	City Relief	40	2	7	100
O-11	Child Care	1,171	1,099	1,632	6,700
O-13	Hospital	10,000	0	16,000	8,000
O-15	Medical	130	330	240	1,000
O-16	Old Age	29,180	27,725	36,008	38,000
	TOTAL GROSS	58,078	48,205	68,842	70,868
	Less Rev. Shar.	0	- 1,144		
	Less Credits	- 3,190	- 2,330	- 8,835	
	TOTAL NET	54,888	44,731	60,007	70,868

DEPARTMENT POLICE

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
P-1	Salaries - Reg.	134,563	129,059	119,994	147,707
	Sal. - Overtime	0	0	10,727	7,480
	Sal. - Specials	0	0	7,547	3,930
	Sal.-Beach Off.	0	0	411	450
P-2	Office Sup.	1,205	1,222	2,141	1,115
P-3	Utilities	1,396	1,481	1,848	1,700
P-4	Training	35	115	168	550
P-5	Auto Equip. & Maint. Oper.	1,099	2,094	1,827	1,900
P-6	Build. Maint.	19	45	62	100
P-7	Dues & Sub.	161	295	204	325
P-8	Travel Expense	269	150	200	200
P-9	Cons. & Contr.	352	269	573	700
P-10	Cap. Outlay	4,458	5,925	9,729	12,871
P-11	Uniforms	1,826	2,333	3,070	2,800
P-12	Gas & Oil	3,560	4,841	5,550	5,673
P-13	Radio Maint.	835	706	705	600
P-14	Traffic Lights	961	1,702	894	900
P-15	Public Services	123	84	98	250
P-16	Retirement	6,428	8,388	9,504	0
	TOTAL GROSS	157,290	158,709	175,257	189,251
	Less Credits	- 31,360	- 20,401	- 14,159	
	TOTAL NET	125,930	138,308	161,098	189,251

POLICE DEPARTMENT

FRANKLIN, NEW HAMPSHIRE
1976
ANNUAL REPORT

To the City Manager, Mayor and members of the City Council:

I hereby submit the following Police Report for the year of 1976.

ARRESTS AND COURT CASES:
Criminal

Assaults	19
Bail Jumping	1
Burglarly	6
Contempt of Court	3
Contributing to Delinquency of a Minor	2
Criminal Mischief	3
Criminal Threatening	4
Criminal Tresspass-Violation	6
Criminal Tresspass-Misdemeanor	1
Disobeying Officer	3
Disorderly Conduct	5
Disorderly Conduct with a vehicle	1
Duty of Custodian-Violation	9
Drinking in Public	1
Failure to Abate Dog Nusiance	1
Failure to Answer Summons	1
Failure to License Dog	26
Forgery Class B Felony	1
Fugitive from Justice	1
Harrassment	4
Habitual Offender	1
Intoxication	59
Issuing Bad Checks-Felony	1
Issuing Bad Check-Misdemeanor	9
Non Support	1
Permits Required	1
Possession of a Controlled Drug	9
Possession of a Firearm by Felon	1
Possession of Intoxicating Liquor by a Minor	1
Possession of Marijuana	1
Prohibited Sales	2
Receiving Stolen Property	1
Reckless Conduct	1
Reckless Conduct-Misdemeanor	2
Refuse on Private Land	1
Resisting Arrest-Misdemeanor	1
Sexual Assault	2
Sale of Pyrotechnic Devices	1
Theft	5
Theft of Services	1
Trespassing Stock	1
Unauthorized Use of Propelled Vehicle or animal	1
Violation of Leash Law	20

TOTAL 221 - Arrests & Court Cases - Criminal
Juvenile Court 88
TOTAL 82 - Arrests & Court Cases - Juvenile Court

MOTOR VEHICLE:

Additional Parking Regulations (Parked on Wrong Side of Road)	15
All Night Parking	57
Allowing Unlicensed Person to Operate a Motor Vehicle	4
Conduct after an Accident	2
Drive on the Right side of Road	1
Driving While Intoxicated	59
Driving while Intoxicated Second Offense	3
Failure to Stop at a Stop Sign	52
Failure to Display Number Plates	1
Failure to Yield Right of Way	4
Failure to Yeild Right of way at a Yeild Sign	4
Fire Hydrant Violation	3
Following to Closely	4
Highway Markings (YellowLine)	7
Improper Parking	17
Improper Parking-Standing away from curb	1
Lamp of Flag on Projecting load	1
Emerging from Alley or Driveway	1
Limitations on Backing	1
Misuse of NH Auto Plates	1
Motorcycle Learners Permit violation	1

POLICE DEPT. CONT'D.

Motor Vehicle & Trailor Tires	33
No Beach Parking Permit	1
No Parking Violation	56
Obstruction to Windows	3
Obstructing Roadway	1
One Way Street	3
Operating Motorcycle without eye & face protection	9
Operating Motorcycle without protective headgear	3
Operating Motorcycle without a special license	6
Operating after Suspension	20
Operating to Endanger	11
Operating without Financial Responsibility	5
Operating without a Valid NH operators License	15
Overtime Parking	1
Parking on Crosswalk	2
Parking on a Sidewalk	13
Possession of Drugs	1
Speeding	52
Starting Parked Vehicle	2
Stopping, Standing of Parking Prohibited in Specified Places	6
Traffic Control Signal Legend	2
Transporting a Controlled Drug	2
Taking a Motor Vehicle without Owner's Consent	3
Towing without a Chain	1
Uninspected Motor Vehicle	94
Uninspected Motorcycle	10
Unreasonable Speed	5
Unregistered Motor Vehicle	22
Unregistered off Highway Vehicle	1
Towing Unregistered Trailor	1

TOTAL 625 - Motor Vehicle

COMPLAINTS RECEIVED AND INVESTIGATED

Abandoned Motor Vehicles	2
Accidential Deaths	2
Air Rifle	4
Aggravated Assault	3
Animal	86
Anonymous Phone Calls	6
Armed Robbery	3
Arson	3
Assault	57
Attempted Burglary	4
Attempted Felonious Sexual Assault	2
Attempted Suicide	3
A.W.O.L.	3
Beano Complaint	3
Bicycle	10
Bomb Threat	1
Bomb Scare	3
Brawl & Fight	28
Burglary	110
Burglar Alarm	73
Child in need of Supervision	63
Child Abuse	4
Child Neglect	6
Civil	48
Concealment of Merchandise	1
Conduct after Accident	32
Counterfeiting	1
Corruption of Minors	2
Complaint on Officer	18
Criminal Mischief	284
Citizen Band Radio Complaints	2
Criminal Threatening	45
Criminal Trespass	76
Cruelty to Animals	5
Disabled Vehicle	194
Disorderly Conduct	37
Disorderly Person	1
Disturbance	22
Dog	479
Dog Bite	25
Domestic	50
Drug	40
D.W.I.	102
Drunk	18
Escapee	10
False Fire Alarm	4
Felonious Sexual Assault	3
Forgery	11
Found Property	26
Fugitive from Justice	3
Garbage	11
Gas Leak	7
Harrassment	77
Harrassing Phone Calls	35
Health Hazard	5
Highway Hazard	247
Hit and Run	9
Indecent Exposure and Lewdness	2
Intoxication	93
Issuing Bad Checks	51
Junk Yark	9
Kidnapping	1
Juvenile	313

POLICE DEPT. CONT'D.

Larceny	8
Loitering	43
Land Lord Tenant Dispute	1
Lost Property	17
Malicious Damage	75
Larceny By Check	1
Mini Bike	12
Missing Person	40
Motor Vehicle	257
Motor Vehicle Impounded	7
Motor Vehicle Parking	84
Neighborhood Dispute	3
Noise	130
Non Support	1
Obscene Phone Call	2
Obstructing Justice	1
Overdose	11
Pellet Gun	1
Person in need of Medical Attention	1
Prowler	40
Prank Call	9
Public Hazard	31
Prohibited Sales	3
Request for Officer	326
Reckless Conduct	5
Resisting Arrest or Detention	2
Rubbish	15
Security for Person	1
Shop Lifting	3
Sidewalk Hazard	2
Sign	28
Shooting	7
Slander	3
Snow Ball	23
Skateboarding	6
Snow Mobile	12
Snow Plowing	4
Soliciting	27
Stolen Motor Vehicle	7
Suicide	2
Subjects Arrested	2
Suspicious	133
Suspicious Phone Calls	3
Theft	241
Traffic	9
Traffic Hazard	2
Try & Locate	52
Unauthorized Use of Firearms & Firecrackers	50
Unauthorized Use of Propelled Vehicle or Animal	11
Unauthorized Use of Propelled Vehicle or Rented Property	3
Untimely Death	5
Wanted Persons	84
Water Leak	30
Property Returned	10

TOTAL 5,053 - Complaints Received and Investigated.

PUBLIC SERVICE

Assist to Armed Forces	4
Assist to City Departments	273
Assist to Court	144
Assist to the Fire Department	248
Assist to the Injured	29
Assist to Law Enforcement Agencies	1781
Assist to the Library	2
Assist to the Public	1767
Assist to Rescue	67
Assist to Schools	8
Assist to U.S. Government	856
Assist to Visiting Nurse	1
Bank Alarm Checks	36
Beano Permits	48
Blood Relay	3
Breath Test	64
Burglar Alarm Checks	31
Crime Report Sent	4
Cruiser Escorts	1
Dance Permit	1
Emergency Assist	57
Finger Printing	15
Fire Works Permit	2
Found Animals	10
Funeral Escort	4
Hospital Assist	353
License Check	4
Lodgers	38
Lost Animals	52
Lost Child	8
Lost Property	70
Money Escort	1658
Motor Vehicle Listing	60
NCIC	47
Parade Details	36
Parade permits	8
Permit for Auction	1
Permit to Solicit	70
Permit Request	4
Permit to Use Public Facilities	10
Permit to Use Loud Speakers	1
Pistol Permits	55
Pistol Sales	11

POLICE DEPT. CONT'D.

Property Checks	56,411	Request for News	458
Property Checks Cancelled	228	School Check	2
Property Checks Requested	50	State Hospital Commitments	2
Property Found	111	Street Lights Out	9
Property Returned	118	Traffic Lights	6
Property for Safekeeping	2	Unlocked Doors and Windows	438
Record Checks	118	Yard Sales Permit	21
		Wrecker Request	29

TOTAL 65,945 - Public Services

MOTOR VEHICLE CHECKS

Arrests	88
Check-ups	363
DE Tickets	271
Warnings	917
Summons	476

TOTAL - 2,115 MOTOR VEHICLE CHECKS

MOTOR VEHICLES ACCIDENTS

Motor Vehicle & Motorcycle	326
Personal Injuries	28
Pedestrian	9
Bicycle	3

TOTAL - 366 Accidents

POLICE CRUISERS

Car 1-886	
Miles Traveled	42,860.1
Gasoline Consumed (Gallons)	5183
Oil Consumed (Quarts)	114
Car 2-7278	
Miles Traveled	15,161.9
Gasoline Consumed (Gallons)	1884
Oil Consumed (Quarts)	71
Car 2-2382 (New)	
Miles Traveled	28,121.6
Gasoline Consumed (Gallons)	3345
Oil Consumed (Quarts)	81
D-1 868 to May 31, 1976	
Miles Traveled - Odometer out of Order	
Gasoline Consumed (Gallons)	1043
Oil Consumed (Quarts)	26.5
D-1 7278 After June 1, 1976	
Miles Traveled	5,034.1
Gasoline Consumed (Gallons)	562
Oil Consumed (Quarts)	47

Submitted by,

James C. Nowell, Jr.
Chief of Police

FRANKLIN POLICE DEPARTMENT
1976 ANNUAL REPORT

The Chief's Message :

In 1976 total court cases dropped approximately 3% from 966 in 1975 to 934 in 1976. Criminal cases showed a 11% decrease with a drop from 250 cases in 1975 to 221 cases in 1976. Motor Vehicle cases showed a 1% decrease from 634 cases in 1975 to 625 cases in 1976. The only increase in court cases were Juvenile which increased a little over 8% from 82 cases in 1975 to 88 cases in 1976.

Complaints received and investigated showed a large increase of a little over 35% from 3,720 complaints to 5,053 complaints in 1976.

Also showing a large increase of over 35% was public services showing 48,737 services in 1975 and 65,945 services in 1976. This large amount of public service shows that more time is spent assisting the public than om criminal investigation and prevention which is the basic reason for organized police departments.

Motor Vehicle check ups showed a 10% drop from 2397 in 1975 to 2115 in 1976. This is due to the increased number of public assists which take the police cruisers off the highways causing less highway patrol which resulted in a little over a 16% increase in motor vehicle accidents, from 315 in 1975 to 366 in 1976. Even though the police cruisers traveled approximately 13% more road miles in 1976, from 80,669 in 1975 to 91,176 in 1976 less miles covered for traffic control due to the large amount of property checks in and outside city limits as properties are being broken into and damaged by vandals.

The police department had three resignations in 1975 and hired four new people, three police recruitsand one full time police clerk.

The department has to send each new police recruit to a six week basic police academy. In addition to this recruit school men were sent to the following police oriented courses: Police Prosecutor -2, First Line Supervision - 2, Basic Fingerprints - 1, Advanced Fingerprints - 1, Bomb Investigation - 2, Police Photography - 2, Breathalyzer Specialist - 2, and Accident Investigation - 1.

The police department utilizes all training programs offered by the Police Standards and Training Council at the Technical Schools.

After several years of having the City Attorney prosecute court cases the police department has again taken over the prosecution. This has been accomplished by having key personnel take courses in police procecution. We also have had the benefit of two law students from Franklin Pierce Law School. They work with the department to get experience in compiling court cases and prosecuting in court. In return we have the opportunity to have case law researched and the benefit of being shown how it is done.

In closing I would like to assure the citizens of Franklin that they have an excellent police department and it rates high in the quality of investigations and services it provides and with the continued efforts of the citizens of Franklin in reporting crimes and supporting the department it will continue to do so.

Sincerely,
James C. Nowell, Jr.
Chief of Police

DEPARTMENT POLICE
DIVISION POLICE DETECTIVE

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
PD-1	Salaries	0	10,768	11,771	10,652
PD-2	Office Sup.	0	58	22	75
PD-3	Utilities	0	285	491	460
PD-4	Training	0	0	0	75
PD-5	Auto Equip.	0	450	428	500
PD-8	Travel Expense	0	438	411	300
PD-11	Uniforms	0	100	150	200
PD-12	Gas, Oil & Tires	0	251	227	553
	TOTAL GROSS	0	12,351	13,500	12,815
	Less Credits		- 40	- 583	
	TOTAL NET	0	12,311	12,917	12,815

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
			DEPARTMENT	PAY INCREASE	
PI-10	Cap. Outlay	27,538	17,737	22,082	23,000
	TOTAL NET	27,538	17,737	22,082	23,000
			DEPARTMENT DIVISION	PLANNING BOARD ADMINISTRATION	
PL-1	Salaries	730	800	912	984
PL-2	Office Sup.	256	111	180	800
PL-4	Training	0	0	0	50
PL-8	Travel Expense	0	0	0	25
PL-9	Cons. & Contr.	106	234	690	345
	TOTAL GROSS	1,092	1,145	1,782	2,204
	Less Credits	- 24	- 9	- 673	
	TOTAL NET	1,068	1,136	1,109	2,204
			DEPARTMENT DIVISION	PLANNING ZONING	
Z-1	Salaries	3,077	3,887	4,650	6,250
Z-2	Office Sup.	59	312	404	150
Z-3	Utilities	63	44	74	150
Z-7	Dues & Subs.	0	0	5	25
Z-8	Travel Expense	27	0	30	100
Z-9	Advertising	0	179	571	440
	TOTAL GROSS	3,226	4,422	5,734	7,115
	Less Credits	- 197	- 499	- 877	
	TOTAL NET	3,029	3,923	4,857	7,115

DEPARTMENT PARKS & RECREATION
DIVISION ADMINISTRATION

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
PR-1	Salaries	15,186	15,926	19,526	19,484
PR-2	Office Sup.	244	585	400	338
PR-3	Utilities	544	533	664	576
PR-4	Training	190	150	324	0
PR-7	Dues & Sub.	60	70	70	50
PR-8	Travel Expense	438	499	666	740
PR-9	Cons. & Contr.	87	115	150	150
PR-14	First Aid Sup.	0	53	18	136
	TOTAL GROSS	16,749	17,931	21,817	21,474
	Less Credits	- 1,453	- 867	- 2,149	
	TOTAL NET	15,296	17,064	19,668	21,474

DEPARTMENT PARKS & RECREATION
DIVISION COMMUNITY CENTER

CC-1	Salaries	1,381	710	67	0
CC-3	Utilities	4,344	5,348	6,194	4,700
CC-6	Build. Maint.	1,086	572	1,415	1,098
CC-9	Cons. & Contr.	90	139	170	125
CC-10	Cap. Outlay	372	420	487	475
CC-14	First Aid Sup.	17	0	0	0
	TOTAL GROSS	7,290	7,189	8,333	6,398
	Less Credits	- 534	- 710	- 501	
	TOTAL NET	6,756	6,479	7,832	6,398

DEPARTMENT PARKES & RECREATION
DIVISION DANIELL PARK

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
DP-1	Salaries	400	440	267	610
DP-6	Build Maint.	0	58	70	25
DP-9	Cons. & Contr.	22	29	0	0
DP-10	Cap. Outlay	126	96	100	125
	TOTAL GROSS	548	623	437	760
	Less Credits		- 32		
	TOTAL NET	548	591	437	760

DEPARTMENT PARKS & RECREATION
DIVISION GRIFFIN BEACH

GB-1	Salaries	2,864	3,446	2,906	3,725
GB-3	Utilities	44	97	103	105
GB-4	In-Service Train.	48	35	24	90
GB-6	Build. Maint.	36	130	1,294	460
GB-10	Cap. Outlay	110	0	0	0
GB-14	First Aid Sup.	21	0	0	0
	TOTAL GROSS	3,123	3,708	4,327	4,380
	Less Credits	- 2	- 109		
	TOTAL NET	3,121	3,599	4,327	4,380

DEPARTMENT PARKS & RECREATION
DIVISION ODELL COTTAGE & ARCH

OC-3	Utilities	772	891	1,456	1,092
OC-6	Build. Maint.	49	2,153	31	40
	TOTAL GROSS	821	3,044	1,487	1,132
	Less Credits	- 67	- 2,008	- 148	
	TOTAL NET	754	1,036	1,339	1,132

DEPARTMENT PARKS & RECREATION
DIVISION LAGACE BEACH

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
LB-1	Salaries	1,684	2,211	1,716	1,800
LB-3	Utilities	12	95	169	105
LB-6	Build. Maint.	14	39	35	48
LB-10	Cap. Outlay	110	0	47	70
LB-14	First Aid Sup.	14	0	0	0
	TOTAL GROSS	1,834	2,345	1,967	2,023
	Less Credits		- 340		
	TOTAL NET	1,834	2,005	1,967	2,023

DEPARTMENT PARKS & RECREATION
DIVISION ODELL PARK & TRUCK

OP-1	Salaries	10,176	12,149	12,190	10,933
OP-3	Utilities	396	800	958	1,753
OP-4	Training	0	0	20	30
OP-5	Auto Equip. Oper.	73	261	491	605
OP-6	Build. Maint.	225	288	294	215
OP-10	Cap. Outlay	469	87	219	491
OP-12	Gas & Oil,Tires	487	586	628	579
	Less Income Fund	-2,000	- 2,000		
	TOTAL GROSS	9,826	12,171	14,800	14,606
	Less Credits	- 3,193	- 4,729	- 4,278	
	TOTAL NET	6,633	7,442	10,522	14,606

DEPARTMENT PARKS & RECREATION
DIVISION SKI AREA

SA-1	Salaries	750	1,742	2,392	1,500
SA-9	Cons. & Contr.	670	1,259	736	800
	Less Income	- 750	- 2,448		
	TOTAL GROSS	670	553	3,128	2,300
	Less Credits			- 736	
	TOTAL NET	670	553	2,392	2,300

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
			DEPARTMENT DIVISION	PARKS & RECREATION STONE PARK	
SP-1	Salaries	400	440	440	610
SP-6	Build. Maint.	14	0	0	0
SP-10	Cap. Outlay	1,320	143	174	175
	TOTAL GROSS	1,734	583	614	785
	Less Credits	- 17	- 24		
	TOTAL NET	1,717	559	614	785
			DEPARTMENT DIVISION	PARKS & RECREATION TENNIS COURTS	
TC-1	Salaries	220	225	0	0
TC-9	Cons. & Contr.	827	300	1,093	0
	TOTAL NET	1,047	525	1,093	0
			DEPARTMENT DIVISION	PARKS & RECREATION THOMPSON PARK	
TP-1	Salaries	400	440	440	90
TP-10	Cap. Outlay	78	152	174	0
	TOTAL NET	478	592	614	90
			DEPARTMENT DIVISION	PARKS & RECREATION WADING POOL	
WP-1	Salaries	650	765	657	0
WP-6	Build. Maint.	79	273	322	0
WP-9	Cons. & Contr.	79	0	0	0
	TOTAL GROSS	808	1,038	979	0
	Less Credits		- 35		
	TOTAL NET	808	1,003	979	0

FRANKLIN
PARKS & RECREATION DEPARTMENT
ANNUAL REPORT -- 1976

On behalf of the Parks and Recreation Department, our continued appreciation and gratitude is extended to the volunteers, organizations, and merchants who help make the operation of the department possible. We acknowledge that fact and look forward to continued cooperation and a successful future.

The following are basic areas of improvement in 1976:

1.) The first phase of a three year development of Eastman Falls was completed which included the beginning of construction of a boat launch ramp to the waterfront, access road, parking area, and picnic area. The Public Service Company of New Hampshire cleared approximately one acre of wooded lot, providing a beautifully shaded picnic area. Franklins' Department of Public Works graded and leveled the parking lot, access road and boat launch.

2.) A new 16' x 12' raft was constructed by the Recreation Department staff. Because the raft is assembled in two sections, next year one half will be located at Lagace Beach and the other half at Griffin Beach.

3.) Lakes Region Citizen Band Club members participated in their first major community project, renovating the lower room in the Recreation Center. Immediate goals to the area were painting the walls and floor, adding artistic characters and logos, and giving the room a new improved appearance. Next year the club goals are to provide better lighting, heating and a new ceiling.

The Departments' maintenance staff, led by Arthur Marceau, continued to work hard improving and repairing all the city recreation facilities.

[illegible]

[illegible] report [illegible] continued approac[illegible]
[illegible] attitude [illegible] culture [illegible] and
[illegible] make [illegible] of the [illegible]
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successful future.

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1.) The first thing [illegible] Grassroots life
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[illegible] Dr. [illegible] [illegible] works [illegible]
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2.) [illegible] participated in their
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[illegible] Dr. Lum [illegible] [illegible] [illegible]
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provide better [illegible]

[illegible]

[illegible]

During the spring and summer months the parks and beaches suffered severe vandalism. Toilets and picnic tables were smashed, rafts and swim buoys were cut loose and some were stolen, playground equipment was wrecked. As a result, many additional hours had to be spent repairing the damages. These problems can be reduced by working together and each citizen taking an active role in reporting vandalism.

PROGRAMS

Pat Collins, Assistant Director, focused much of her attention to perfect existing programs and continually seeking to operate these programs at the lowest cost possible. As a result participation has increased significantly in Flag Football, Lassie League, Biddy Basketball, Gym Hockey and Girl's Basketball in the last two years. We look forward to even more members in 1977. Last summer the Muscular Dystrophy Association and the Bicentennial Committee of Franklin, celebrated it's nations 200th. birthday. The Recreation Department was proud to be a part of organizing this historic event. It's major responsibility was the coordination of "Old Home Day" held July 3rd. "Old Home Day" recreated leisure as it might have been 200 years ago. The program, under the direction of our summer staff, included colonial games, various types of races, greased pig, greased pole, tug-o-war, wood chopping and a pie eating contest for all ages. Included in the events a parade of Militia Men gave a rousing ten gun salute. People participated at numerous activity booths, while being entertained by several musical groups. Children enjoyed the hay rides and antique car rides. The evening concluded with a display of fire works that was enjoyed by all.

OUTLOOK 1977

The department looks to the New Year with enthusiasm. In 1977 we anticipate developments and/or renovations in four recreation areas.

1.) Odell Park:

Presently the city has two clay tennis courts in Odell Park that require constant attention. The cost of maintenance becomes higher each year. Many playing days of the season are lost to time involved in the special maintenance required. The department plans to resurface the courts with asphalt during 1977. This will increase the playing time by a great amount, and reduce our daily maintenance, allowing more court time. The wading pool will be repaired with fiberglass cement, as the base is cracking. The process should eliminate any immediate additional repairs to the base.

2.) Daniell Park:

The format for Daniell Park calls for complete reconstruction of the ballfield. This includes base lines, removing bankings back on both first and third base lines, thus removing the hazards which could potentially cause injury to both spectator and participant. The renovation of this area will improve the playability as well as satisfy the need for the safety of participants and spectators, and the needs of youth and adults, encouraging more participation.

3.) Eastman Falls Area:

The proposed work at Eastman Falls should consist of asphalt surfacing of the present gravel road and boat launch ramp. This is the second phase of the three year plan. The basin and back waters formed by the Eastman Falls Dam are ideal for boating and fishing. Completion of this work will allow immediate use of the area.

4.) Lagace Beach:

Lagace Beach boat launch ramp is the only access boaters have to Webster Lake. Presently the ramp is something less than needed. Launchers unfamiliar with the ramp are almost sure to become stuck. Resurfacing of the ramp with asphalt will provide a safe and adequate launching site.

In 1977 again much emphasis will be placed on the evaluation of existing programs. As Recreation Professionals, we recognize the importance of examining programs to reach the highest level of performance possible. With the exception of our swim and playground programs, many of our activities operate completely by money raised or donated.

With youth participation increasing so rapidly, it becomes more challenging to maintain and sustain the quality and effectiveness of our programs.

As a result, the department has only one place to look for support, you the people. You will have to decide whether the departments' youth programs are worth your time, effort and maybe even money. It is your personal involvement that can make the real difference. Making it a family affair, sharing the fun and joy together can make your leisure time a truly meaningful and memorable experience.

We hope you will join us.

Yours in Recreation,

Robert Groleau, Director
Parks & Recreation

Patricia M. Collins
Assistant Director - Parks & Recreation

DEPARTMENT PUBLIC WORKS
DIVISION ADMINISTRATION

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
PW-1	Salaries	13,209	13,191	13,641	14,435
PW-2	Office Sup.	146	116	63	80
PW-3	Utilities	339	431	485	525
PW-7	Dues & Subs.	35	35	42	50
PW-8	Travel Expense	148	150	162	200
	TOTAL GROSS	13,877	13,923	14,394	15,290
	Less Credits	- 925	- 470	- 493	
	TOTAL NET	12,952	13,453	13,901	15,290

DEPARTMENT PUBLIC WORKS
DIVISION BRIDGES

B-1	Salaries	841	495	111	1,500
B-2	Gen. Supplies	150	504	78	100
B-9	Cons. & Contr.	0	0	1,500	0
	TOTAL	991	999	1,689	1,600

DEPARTMENT PUBLIC WORKS
DIVISION CITY GARAGE & YARD

CG-1	Salaries	19,893	18,515	18,696	18,000
CG-2	Sup. & Equip.	1,457	2,089	2,398	2,030
CG-3	Utilities	3,382	3,676	4,229	4,400
CG-5	Auto Equip. & Oper. Maint.	6,973	7,596	10,524	12,565
CG-6	Build. Maint.	447	650	1,414	900
CG-9	Cons. & Contr.	1,102	1,949	1,396	3,095
CG-11	Radio Repairs	319	185	244	275
CG-12	Gas, Oil&Tires	9,954	13,513	14,545	12,100
	TOTAL GROSS	43,527	48,173	53,447	53,365
	Less Credits	- 5,042	- 5,826	- 7,216	
	TOTAL NET	38,485	42,347	46,231	53,365

DEPARTMENT PUBLIC WORKS
DIVISION SANITARY LANDFILL

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
D-1	Salaries	24,191	23,433	24,120	7,100
D-2	Sup. & Equip.	1,389	151	245	160
D-6	Dump Maint.	0	513	597	500
D-9	Cons. & Contr.	46,604	53,685	49,095	54,200
	Less Income		-29,061.		
	TOTAL GROSS	72,184	48,721	74,057	61.960
	Less Credits	-16,122	- 780	- 1,264	
	TOTAL NET	56,062	47,941	72,793	61,960

DEPARTMENT PUBLIC WORKS
DIVISION MEMORIAL HALL

MH-1	Salaries	5,974	6,486	5,561	6,040
MH-2	Sup. & Equip.	534	460	609	600
MH-3	Utilities	5,277	6,247	8,607	5,800
MH-6	Build. Maint.	421	1,388	1,124	900
	TOTAL GROSS	12,206	14,581	15,901	13,340
	Less Credits	- 671	- 520	- 2,783	
	TOTAL NET	11,535	14,061	13,118	13,340

DEPARTMENT PUBLIC WORKS
DIVISION SIDEWALKS

S-1	Salaries	1,254	395	0	0
S-2	Sup. & Equip.	99	160	0	0
S-11	Maint. Materials	18	79	0	0
	TOTAL GROSS	1,371	634	0	0
	Less Credits	- 300	- 18		
	TOTAL NET	1,071	616	0	0

DEPARTMENT PUBLIC WORKS
DIVISION STREET CLEANING

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
SC-1	Salaries	1,191	3,003	2,432	3,300
SC-2	Sup. & Equip.	229	641	702	800
	TOTAL	1,420	3,644	3,134	4,100

DEPARTMENT PUBLIC WORKS
DIVISION STREET LIGHTS

SL-9	Cons. & Contr.	22,710	35,301	31,915	32,100
	TOTAL	22,710	35,301	31,915	32,100

DEPARTMENT PUBLIC WORKS
DIVISION STREET MAINTENANCE

SM-1	Salaries	29,534	29,597	31,662	22,600
SM-9	Cons. & Contr.	1,119	294	347	350
SM-11	Maint. Materials	1,095	974	1,432	250
SM-13	Reconstruction	9,582	5,767	4,729	4,000
SM-14	St. Signs&Paint.	382	398	456	450
	TOTAL GROSS	41,712	37,030	38,627	27,650
	Less Rev. Shar.	- 2,500			
	Less Credits	- 4,553	- 4,758	- 3,582	
	TOTAL NET	34,659	32,272	35,045	27,650

DEPARTMENT PUBLIC WORKS
DIVISION ST.PAINTING & TRAFFIC SIGNS

SP-1	Salaries	9	677	757	1,600
SP-2	Traffic Sg.&Equip.	813	892	3,706	2,640
SP-9	Cons. & Contr.	2,669	3,500	2,217	2,500
	TOTAL GROSS	3,491	5,069	6,680	6,740
	Less Credits	- 41	- 156		
	TOTAL NET	3,450	4,913	6,680	6,740

DEPARTMENT PUBLIC WORKS
DIVISION SNOW REMOVAL

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
SR-1	Salaries	10,588	14,227	22,063	20,000
SR-2	Sup. & Equip.	7,458	11,946	18,773	15,000
SR-6	Plow Maint.	1,191	1,610	1,672	2,050
SR-9	Cons. & Contr.	0	0	0	2,800
SR-10	Cap. Outlay	870	1,750	1,683	832
	TOTAL	20,107	29,533	44,191	40,682
Less Gas Tax Appl.		-14,627	-14,596		
SUB TOTAL GROSS		5,480	14,937	44,191	40,682
Less Applied Credits		- 797			
	TOTAL NET	4,683	14,937	44,191	40,682

DEPARTMENT PUBLIC WORKS
DIVISION SEWERS & SEWERAGE

SS-1	Salaries	2,896	2,498	1,629	3,000
SS-2	Sup. & Equip.	926	1,351	343	675
SS-9	Cons. & Contr.	5,000 Cr.	0	0	0
	TOTAL GROSS	1,178 Cr.	3,849	1,972	3,675
	Less Credits		- 40	- 22	
	TOTAL NET	1,178 Cr.	3,809	1,950	3,675

DEPARTMENT PUBLIC WORKS
DIVISION OUTSIDE WORK

OW-1	Salaries	0	4,243	2,220	2,000
	TOTAL GROSS	0	4,243	2,220	2,000
	Less Credits		- 606		
	TOTAL NET	0	3,637	2,220	2,000

ACCOUNT		ACTUAL 1974	ACUTAL 1975	ACTUAL 1976	BUDGET 1977
			DEPARTMENT PUBLIC WORKS DIVISION STREET TREES		
ST-1	Salaries	984	2,495	1,214	1,600
ST-9	Cons. & Contr.	1,359	2,144	1,520	800
ST-10	Cap. Outlay	0	0	0	300
	TOTAL GROSS	2,343	4,639	2,734	2,700
	Less Credits	- 55	- 350	- 100	
	TOTAL NET	2,288	4,289	2,634	2,700
			DEPARTMENT PUBLIC WORKS DIVISION SURFACE DRAINS		
SD-1	Salaries	2,121	5,555	3,984	4,500
SD-2	Sup. & Equip.	350	862	670	750
	TOTAL	2,471	6,417	4,654	5,250
			DEPARTMENT PUBLIC WORKS DIVISION TOWN ROAD AID		
TR-10	Cap. Outlay	46,624	1,159	1,236	1,240
	TOTAL GROSS	46,624	1,159	1,236	1,240
	Less Credits	- 8,901			
	TOTAL NET	37,723	1,159	1,236	1,240
			DEPARTMENT PUBLIC WORKS DIVISION RUBBISH REMOVAL		
RR-1	Salaries	0	0	0	18,620.
RR-2	Supp. & Equip.	0	0	0	120.
	TOTAL	0	0	0	18,740.

DEPARTMENT TAX COLLECTOR

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
T-1	Salaries	7,861	8,425	9,120	9,443
T-2	Office Sup.	1,682	1,426	1,586	1,560
T-3	Utilities	131	139	197	180
T-4	Training	84	75	44	130
T-7	Dues & Sub.	10	10	35	35
T-8	Travel Expense	69	84	100	100
T-9	Cons. & Contr.	203	247	225	250
	TOTAL GROSS	10,040	10,406	11,307	11,698
	Less Credits	- 601	- 430	- 488	
	TOTAL NET	9,439	9,976	10,819	11,698

DEPARTMENT VETERANS' EXEMPTIONS

V-10	Cap. Outlay	0	0	0	42,000
	TOTAL	0	0	0	42,000

ACCOUNT		ACTUAL 1974	ACTUAL 1975	ACTUAL 1976	BUDGET 1977
			DEPARTMENT DIVISION	WATER ADMINISTRATION	
W-1	Salaries	16,886.	16,660.	21,447.	23,185.
W-2	Off. Sup.&Equip.	2,642.	1,902.	1,733.	1,525.
W-3	Utilities	907.	1,117.	1,167.	1,150.
W-6	Build. Maint.	247.	70.	0	100.
W-7	Dues & Subs.	20.	20.	20.	25.
W-8	Travel Expense	14.	200.	240.	240.
W-9	Misc.	0	1,100.	1,100.	1,200.
	TOTAL	20,717.	21,069.	25,707.	27,425.
			DEPARTMENT DIVISION	WATER MAINTENANCE	
WM-1	Salaries	23,896.	24,579.	26,222.	28,000.
WM-3	Utilities	10,908.	15,208.	14,319.	15,800.
WM-5	Auto Equip. Op.	1,159.	919.	1,147.	1,000.
WM-6	Line Maint.	14,831.	8,696.	12,094.	9,940.
WM-9	Cons. & Contr.	4,464.	3,960.	17,806.	8,300.
WM-10	Capital Outlay	4,400.	1,950.	0	600.
WM-12	Gas, Oil & Trs.	1,128.	1,254.	1,526.	1,500.
	TOTAL	60,786.	56,566.	73,115.	65,140.
			DEPARTMENT DIVISION	WATER FIXED CHARGES	
WF-11	Social Security & Insurance	4,807.	5,798.	8,972.	10,760.
WF-12	Bond & Interest	58,800.	42,663.	40,515.	39,105.
	TOTAL	63,607.	48,461.	49,487.	49,865.
TOTAL WATER DEPT.		145,110.	126,096.	148,310.	142,430.

DEPARTMENT [illegible]
DIVISION [illegible]

OUTLAY	ACTUAL 1974	ACTUAL 1975	[illegible]
[illegible]	16,886.	650.	[illegible]
Out. [illegible]	2,840.	1,[illegible]02.	1,[illegible]
[illegible]	902.	1,11[illegible]	1,[illegible]20.
Build. [illegible]	674.	70.	120.
Tools & Jobs.	20.	20.	20.
Travel Expense	16.	200.	240.
Other.	0	[illegible]	1,200.
TOTAL	20,[illegible]	[illegible]	2,[illegible]59.

PARK DEPT
DIVISION [illegible]

[illegible]	73,[illegible]6.	5,570.	22.	00.
[illegible]	10,[illegible]	16,206.	[illegible],31[illegible]	[illegible]
[illegible]	1,[illegible]	70.	[illegible],1[illegible].	[illegible]0.
[illegible]	14,[illegible]	[illegible]	[illegible],000	[illegible]
[illegible]	4,[illegible]	[illegible]	[illegible]	[illegible],200.
[illegible]	4,[illegible]0.	[illegible]		[illegible]0.
[illegible]	[illegible]	[illegible]	[illegible]	[illegible],000.
TOTAL	60,[illegible]4.	80,[illegible]	72,[illegible]6.	65,140.

[illegible]

[illegible] Total Seven [illegible]			
[illegible] Bond [illegible]	[illegible]	[illegible]	[illegible]
TOTAL	63,[illegible]	[illegible]	[illegible]
[illegible] TEMP.	[illegible]	[illegible]	[illegible]

City of Franklin Water Works
City Hall
Franklin, New Hampshire

Gentlemen:

Pursuant to your request, I have audited the books and records of the City of Franklin Water Works for the year ending December 31, 1976 and in this connection am submitting the following exhibits:

COMPARATIVE BALANCE SHEETS	EXHIBIT A
COMPARATIVE STATEMENT OF REVENUE AND EXPENSE	EXHIBIT B
RECONCILIATION OF UNAPPROPRIATED SURPLUS	EXHIBIT C
SCHEDULE OF DEPRECIATION	EXHIBIT D
SCHEDULE OF BONDS OUTSTANDING	EXHIBIT E

SCOPE OF AUDIT

The examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records ahd such other supporting evidence evidence as was considered necessary under the circumstances.

The cash in the national bank was reconciled to both the bank statement and the independent confirmation received directly from the depository while the cash on hand was counted during the audit. The cash in the savings accounts was independently confirmed with the savings banks.

A listing of the Accounts Receivable was in agreement with the General Ledger control. In addition to testing the charges and credits to the ledger cards, verification letters were mailed on the open accounts as at January 12, 1977. Any differences reported to me were thoroughly investigated.

The Inventory was accepted as submitted and no attempt was made to verify the quantities on hand or the prices used.

The Fixed Assets are carried in your books at cost againt which depreciation is accumlated at rates which appear equitable as shown on the Schedule of Depreciation.

In my opinion, the accompanying Balance Sheets and Statement of Revenue and Expense present fairly the financial condition of the City of Franklin Water Works as at December 31, 1976 and the results of its operation for the year then ended in conformity with generally accepted accounting principles.

Respectfully submitted,

Leonard D. Riccio
Certified Public Accountant

CITY OF FRANKLIN WATER WORKS

COMPARATIVE BALANCE SHEETS

EXHIBIT A

ASSETS	December 31, 1975	December 31, 1976
Current Assets		
Cash on Hand and in Banks	40,174.90	27,911.07
Accounts Receivable	21,255.01	27,255.67
Inventory	20,700.21	15,563.60
Total Current Assets	82,130.12	70,730.34
Fixed Assets		
Land	34,399.24	34,399.24
Structures	602,122.84	602,122.84
Water Supply Structures	243,905.79	243.905.79
Mains, Services, Hydrants and Meters	1,324,786.98	1,334,915.06
Equipment	143,235.41	143,472.62
	2,348,450.26	2,357,915.55
Less Accumulated Depreciation	709,997.11	758,084.61
NET FIXED ASSETS	1,638,453.15	1,599,830.94
TOTAL ASSETS	$1,720,583.27	$1,670,561.28

CITY OF FRANKLIN WATER WORKS

COMPARATIVE BALANCE SHEETS

EXHIBIT A

LIABILITIES		December 31, 1975		December 31, 1976
Current Liabilities				
Payroll Deductions Payable		702.90		$97.10
Long-Term Liabilities				
Bonded Debt		220,000.00		190,000.00
Due City of Franklin		10,454.43		10,454.43
Contributions and Unappropriated Surplus				
Contributions in Aid of Construction	337,000.00		337,000.00	
Municipal Investment	692,007.66		692,007.66	
		1,029,007.66		1,029,007,66
Unappropriated Surplus		460,418.28		440,202.09
TOTAL LIABILITIES AND UNAPPROPRIATED SURPLUS		$1,720.583.27		$1,670,561.28

CITY OF FRANKLIN WATER WORKS

COMPARATIVE STATEMENT OF REVENUE AND EXPENSE

EXHIBIT B

	December 31, 1975	December 31, 1976
Operating Revenue		
Commercial Sales	134,863.94	144,106.59
Merchandise Sales and Job Work	6,774.09	3,821.00
Miscellaneous Revenue-Service	3,226.38	4,319.77
	144,864.41	152,247.36
Less Abatements	782.86	704.63
	144,081.55	151,542.73
Operating Revenue Deductions (Exclusive of Depreciation)		
Pumping Station-Operation Maintenance	18,985.20	14,109.70
Power Purchased	14,091.26	14,103.38
Superintendence	9,144.72	10,519.94
Other Distribution Expense	867.13	362.78
Customers' Premises Expense	4,874.28	4,722.40
Repairs to Mains	1,775.46	27,349.18
Repairs to Services	4,358.51	6,130.82
Repairs to Hydrants	1,692.95	943.11
Repairs to Meters		942.50
Truck Expenses	2,515.89	2,735.68
Repairs to Water Supply Structure and Equipment	1,245.00	2,321.86
Repairs to Pumping Station Structure and Equipment	1,341.69	224.49
Loss on Obsolete Material		2,412.95
	60,892.09	86,878.81
Net Operating Income Before Depreciation	83,189.46	64,663.92
Less Depreciation	48,923.64	48,087.50
Net Operating Income	34,265.82	16,576.42
Administrative and General Expense		
General Office Expense	10,302.26	10,736.16
City Manager	2,000.00	3,000.00
Insurance	3,303.60	6,395.99
Postage and Printing	1,030.01	919.99
Social Security Taxes	2,514.96	2,507.35
Holiday and Sick Pay	1,760.18	1,600.00
Totals Carried Forward	20,911.01	25,159.49

CITY OF FRANKLIN WATER WORKS

COMPARATIVE STATEMENT OF REVENUE AND EXPENSE

EXHIBIT B

	December 31, 1975	December 31, 1976
Net Operating Income (Brought Forward)	34,265.82	16,576.42
Administrative and General Expense (Continued)	20,911.01	25,159.49
Rent	1,950.00	1,800.00
Engineering Services	835.29	
	23,696.30	26,959.49
Net Income Before Non-Operating Income and Expenses	10,569.52	(10,383.07)
Non-Operating Income		
Interest Income	460.22	619.48
Miscellaneous Income		62.40
	460.22	681.88
	11,029.74	(9,701.19)
Deduct Non-Operating Expense		
Interest on Debt	12,075.00	10,515.00
NET INCOME (LOSS) FOR THE YEAR	$ (1,045.26)	$ (20,216.19)

CITY OF FRANKLIN WATER WORKS

RECONCILIATION OF UNAPPROPRIATED SURPLUS

AS AT DECEMBER 31, 1976

EXHIBIT C

Balance January 1, 1976	$460,418.28
Deduct Net Loss for the Year Exhibit B	(20,216.19)
UNAPPROPRIATED SURPLUS DECEMBER 31, 1976	$440,202.09

CITY OF FRANKLIN WATER WORKS

SCHEDULE OF BONDS OUTSTANDING

AS AT DECEMBER 31, 1976

EXHIBIT E

Description	Issue	Maturity	Rate	Original Amount	Bonds Outstanding
Water System Improvement	2-1-64	2-1-79	3.0%	180,000.00	30,000.00
South Main Street Water Extension	11-1-69	11-1-84	6.1%	125,000.00	55,000.00
East Pleasant and Prospect Street Water Project	4-1-72	4-1-87	5.0%	149,000.00	105,000.00
					$190,000.00

City of Franklin Water Works
38 East Bow Street
Franklin, New Hampshire

Gentlemen:

At your request, I have examined the books and records of the City of Franklin Water Works for the year ended December 31, 1975 and in this connection am submitting the following exhibits.

COMPARATIVE BALANCE SHEETS	EXHIBIT A
COMPARATIVE STATEMENT OF REVENUE AND EXPENSES	EXHIBIT B
RECONCILIATION OF UNAPPROPRIATED SURPLUS	EXHIBIT C
SCHEDULE OF DEPRECIATION	EXHIBIT D
SCHEDULE OF BONDS OUTSTANDING	EXHIBIT E

SCOPE OF AUDIT

The examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other supporting evidence as was considered necessary under the circumstances.

The cash on hand was counted during the audit while the cash in the national bank was reconciled to both the bank statement and the independent confirmation received directly from the depository. The cash in the savings accounts was independently confirmed with the savings banks.

A listing of the accounts accounts receivable was in agreement with the General Ledger control. In addition to testing the charges and credits to the ledger controls, verification letters were mailed on the open accounts as at April 30, 1976. Any differences reported to me were thouroughly investigated.

The inventory was accepted as submitted and no attempt was made to verify the quantities on hand or the price used.

The Fixed Assets are carried in your books at cost against which depreciation is accumulated at rates which appear equitable as shown on the Schedule of Depreciation, Exhibit D.

In my opinion, the accompanying Balance Sheets and Statement of Revenue and Expense present fairly the financial condition of the City of Franklin Water Works as at December 31, 1975 and the results of its operation for the year then ended in conformity with the generally accepted accounting principles.

Respectfully submitted,

Leonard D. Riccio
Certified Public Accountant

[illegible]
[illegible]
Franklin, [illegible]

Gentlemen:

[illegible] examin[illegible] the books and records [illegible] the City [illegible] ended December [illegible] in this connection [illegible] following exhibits.

[illegible]

[illegible]

[illegible] was [illegible] in [illegible] were [illegible] and records [illegible] and [illegible] of the accounting [illegible] considered necessary in the circumstances.

[illegible] cash on hand was counted during the audit while the [illegible] was reconciled [illegible] the bank statement and [illegible] received directly from the depository. [illegible] was independently confirmed [illegible]

[illegible] of the accounts receivable [illegible] In addition [illegible] general [illegible] confirmation letters were mailed [illegible] April 30, 1975. [illegible]

[illegible] inventory was accepted as [illegible] on hand [illegible]

[illegible]

In our opinion, the accompanying [illegible] present fairly the financial position [illegible] as of December 31, 1975 and [illegible] for the year then ended in conformity with [illegible] accounting principles [illegible]

Respectfully submitted,

[illegible]
Certified Public Accountants

CITY OF FRANKLIN WATER WORKS

COMPARATIVE BALANCE SHEETS

EXHIBIT A

ASSETS	December 31, 1974	December 31, 1975
Current Assets		
Cash on Hand and in Banks	11,339.11	40,174.90
Due from City of Franklin (Unexpended Proceeds of Bond Issues)	11,436.81	
Accounts Receivable	20,461.61	21,255.01
Inventory	20,001.63	20,700.21
Total Current Assets	63,239.16	82,130.12
Fixed Assets		
Land	34,399.24	34,399.24
Structures	602,122.84	602,122.84
Water Supply Structures	243,905.79	243,905.79
Mains, Services, Hydrants and Meters	1,321,417.99	1,324,786.98
Equipment	143,235.41	143,235.41
	2,345,081.27	2,348,450.26
Less Accumulated Depreciation	661,073.47	709,997.11
Net Fixed Assets	1,684,007.80	1,638,453.15
TOTAL ASSETS	$ 1,747,246.96	$ 1,720,583.27

CITY OF FRANKLIN WATER WORKS

COMPARATIVE BALANCE SHEET

EXHIBIT A

LIABILITIES		December 31, 1974		December 31, 1975
Current Liabilities				
Payroll Deductions Payable		821.33		702.90
Long-Term Liabilities				
Bonded Debt		250,000.00		220,000.00
Unexpended Balance Expansion Acct.		5,000.00		
Due City of Franklin		10,454.43		10,454.43
Contributions and Unappropriated Surplus				
Contribution in Aid of Construction	332,500.00		337,000.00	
Municipal Investment	687,007.66		692,007.66	
		1,019,507.66		1,029,007.66
Unappropriated Surplus		461,463.54		460,418.28
TOTAL LIABILITIES AND UNAPPROPRIATED SURPLUS		$1,747,246.96		$1,720,583.27

CITY OF FRANKLIN WATER WORKS

COMPARATIVE STATEMENT OF REVENUE AND EXPENSE

EXHIBIT B

	December 31, 1974	December 31, 1975
Operating Revenue		
Commercial Sales	98,847.20	134,863.94
Merchandise Sales and Job Work	6,795.62	6,774.09
Miscellaneous Revenue-Service	2,343.30	3,226.38
	107,986.12	144,864.41
Less Abatements	561.82	782.86
	107,424.30	144,081.55
Operating Revenue Deductions (Exclusive of Depreciation)		
Pumping Station-Operation Maintenance	12,674.04	18,985.20
Power Purchased	10,503.47	14,091.26
Superintendence	10,006.00	9,144.72
Other Distribution Expenses	200.32	867.13
Customers' Premises Expense	6,489.36	4,874.28
Repairs to Mains	3,255.19	1,775.46
Repairs to Services	4,895.66	4,358.51
Repairs to Hydrants	336.68	1,692.95
Repairs to Meters	723.77	
Truck Expense	2,219.82	2,515.89
Repairs to Water Supply Structures and Equipment	1,296.59	1,245.00
Repairs to Pumping Station Structures and Equipment	1,105.80	1,341.69
	53,706.70	60,892.09
Net Operating Income Before Depreciation	53,717.60	83,189.46
Less Depreciation	49,489.15	48,923.64
Net Operating Income	4,228.45	34,265.82
Administrative and General Expenses		
General Office Expense	9,711.45	10,302.26
City Manager	2,000.00	2,000.00
Insurane	2,710.41	3,303.60
Postage and Printing	915.57	1,030.01
Social Security Taxes	2,270.53	2,514.96
Holiday and Sick Pay	1,302.87	1,760.18
Rent		1,950.00

CITY OF FRANKLIN WATER WORKS

COMPARATIVE STATEMENT OF REVENUE AND EXPENSE

EXHIBIT B

	December 31, 1974	December 31, 1975
Engineering Service		835.29
	18,910.83	23,696.30
Net Income Before Non-Operating Income and Expenses (Carried Forward)	$-14,682.38	$ 10,569.52
Non-Operating Income		
Interest Income	1,617.48	460.22
Revenue Sharing	13,200.00	
	14,817.48	11,029.74
	135.10	11,029.74
Deduct Non-Operating Expense		
Interest on Debt	13,800.00	12,075.00
NET INCOME (LOSS) FOR THE YEAR	$-13,664.90	$-1,045.26

CITY OF FRANKLIN WATER WORKS

RECONCILIATION OF UNAPPROPRIATED SURPLUS

AS AT DECEMBER 31, 1974

EXHIBIT C

Balance January 1, 1974	$475,128.44
Deduct:	
Loss for the Year per Statement of Revenue and Expenses	13,664.90
UNAPPROPRIATED SURPLUS DECEMBER 31, 1974	$461,463.54

AS AT DECEMBER 31, 1975

EXHIBIT C

Balance January 1, 1975	$461,463.54
Deduct Net Loss for the Year Exhibit B	-1,045.26
UNAPPROPRIATED SURPLUS DECEMBER 31, 1975	$460,418.28

CITY OF FRANKLIN WATER WORKS

SCHEDULE OF BONDS OUTSTANDING

AS AT DECEMBER 31, 1974

EXHIBIT E

Description	Date of Issue	Date of Maturity	Rate	Original Amount	Bonds Outstanding
Water System Improvement	2-1-64	2-1-75/79	3.0%	$180,000.	$ 50,000
South Main Street Water Extension	11-1-69	11-1-75/84	6.1%	$125.000	$ 75,000
East Pleasant and Prospect Street Water Project	4-1-72	4-1-75/87	5%	$149,000	$125,000
					$250,000

AS AT DECEMBER 31, 1975

EXHIBIT E

Description	Date of Issue	Date of Maturity	Rate	Original Amount	Bonds Outstanding
Water System Improvement	2-1-64	2-1-76/79	3.0%	$180,000	$ 40,000
South Main Street Water Extension	11-1-69	11-1-76/84	6.1%	125,000	65,000
East Pleasant and Prospect Street Water Project	4-1-72	4-1-76/87	5%	149,000	115,000
					$220,000

ANNUAL REPORT OF THE

SUPERINTENDENT OF SCHOOLS

1976

INTRODUCTION

In writing this annual report, the Office of the Superintendent of Schools wishes to inform the residents of Franklin about some of the major accomplishments of the year, as well as to identify the areas in which we need to improve and in which we will be concentrating the efforts and resources of the school district.

STATUS REPORT ON THE MAIN PRIORITIES OF THE SCHOOL DISTRICT

In the Annual Report of the Superintendent of Schools for last year, the process used in setting the district's top priorities was described and the priorities were identified.

At this time, we wish to report on the status of each of these goals.

PRIORITY #1:

EVALUATE AND IMPROVE THE CURRICULUM IN THE AREAS OF READING, MATH, CAREER EDUCATION, HEALTH EDUCATION AND SPECIAL EDUCATION FOR EDUCABLE MENTALLY RETARDED CHILDREN.

Current Status: We are in our first year of actually using the Reading/Language Arts and Math curriculum guides. The building principals are working with the staff in completing the teacher-activities sections of the guides.

Health education is currently being taught in the schools. The guide is being re-written to reflect the changes in topics and the reduction in the scope of the program.

Although Career Education is being taught presently on different levels, work or developing a formal career education curriculum was post-poned until we completed our curriculum work in the basic subject areas of Reading/Language Arts and Mathematics.

Special education has reflected the most dramatic growth this year. The programs went through a thorough self-evaluation followed by a formal evaluation by consultants selected by the State Department of Education, Special Education Section.

PRIORITY #2:

IMPROVE THE EFFICIENCY AND EFFECTIVENESS OF THE CURRENT STAFF EVALUATION PROCESS. POSITION DESCRIPTIONS FOR ALL AREAS ARE TO BE WRITTEN AND UTILIZED IN THE EVALUATION PROCESS.

Current Status: The process presently used in evaluating the performance of the Franklin School District's staff has been used for at least five years. Like any procedure used to accomplish any goal, the procedure itself should be evaluated to determine if, in fact, it is doing what it was designed to do. As part of the total Supervisory Union Eighteen effort, the Superintendent, the Assistant Superintendent, all of the principals, department chairmen and other staff involved in evaluating the performance of the staff have been working with Dr. Charles Ashley from the University of New Hampshire. This group's goals were to review, evaluate and redesign the process and instruments that will be used in staff evaluation. The task is nearing completion. Dr. Ashley will be meeting with the school boards in May to make his report and give his recommendations.

Existing position descriptions for all areas of the operation of the school district have been reviewed and rewritten to reflect current demands and the needs of the school district. Position descriptions have been written for those areas where there were none on record. As the position descriptions are being completed, they are being submitted to the school board for its approval and adoption. By the beginning of the 1977-78 school year, there will be a position description available for each position or category of positions, and they will be considered in the evaluation of the staff performing the duties set forth in each.

PRIORITY #3:

IMPROVE THE EFFECTIVENESS AND EFFICIENCY OF THE DISTRICT'S PROGRAMMING FOR THE SPECIAL NEEDS OF THE HANDICAPPED CHILDREN.

Current Status: With the passage of Public Laws 93-380 in 1973 and P.L. 94-142 in November 1975, the education scene across our country has undergone major changes. We in Franklin have developed new procedures and policies to come in compliance with the laws as interpreted in the regulations. Developing our programs for the handicapped has taken a large amount of the staff's time this year. We have established a legal working framework, procedural manuals and trained staff in working under entirely new guidelines.

The budget reflects a significant increase in accounts for tutoring, transportation and outgoing transfer (tuition), partly due to the servicing and programming of handicapped children.

Every effort has been and is being made to provide more cost-effective programs for our handicapped children. By working with Spaulding Youth Center, with neighboring school districts, with districts in the Lakes Regions and in the Concord area, we have been able to provide cooperative programs that will meet the needs of children with similar problems in a more cost-effective manner rather than attempting to provide costly programs that would have to be supported by one district alone.

PRIORITY #4:

EVALUATE THIRD-PARTY ARRANGEMENTS AND DETERMINE IF THEY ARE COST EFFECTIVE.

Current Status: Under this priority, those contracts or arrangements involving a commitment of one thousand or more dollars of district funds were reviewed. Based on this review, it was determined that: the educational television service provided to the elementary schools was an instructional aid that was very valuable in enriching the program of the children in these schools and, further, that it would not be used on the high school level until we were able to provide additional receivers; that the contract for psychological services would be replaced with a more cost-effective method of identifying the needs of the district's children and staff and provide those services as needed and on a pay-as-you-go basis.

PRIORITY #5:

DEVELOP A THREE-YEAR PLAN WHICH WILL IMPROVE THE EFFICIENCY AND EFFECTIVENESS OF THE ADMINISTRATION AND SUPERVISION OF THE SCHOOL DISTRICT.

Current Status: As part of a total Supervisory Union Eighteen effort in this area, we have requested and have secured from the Commissioner of Education and Department of Education a three-year commitment of consultant time and technical assistance in reviewing our current administrative and supervisory practices. Over the past year, two consultants from the Department's Planning and Evaluation Unit have been working with our administrators. An intensive workshop was held for the administrators during the summer recess to develop more effective ways to administer and supervise the school system. We shall be working toward meeting a local and a state goal of designing and implementing a plan whereby schools will be held accountable for achieving the goals set by the local and state board of education.

Our staff will be cooperating with the State Department of Education as we all work toward developing standards that will have to be met, if we are to assure our students of a good foundation in the basic areas of instruction such as Reading/Language Arts and Mathematics.

In addition to the previously stated priorities, there were two that were of concern to Franklin alone.

PRIORITY #6:

TO PLAN AND IMPLEMENT THE INITIAL PHASE OF THE EVALUATION OF THE ELEMENTARY SCHOOLS IN FRANKLIN.

Current Status: The initial phase of the evaluation process was to identify exactly what is being taught in the elementary schools. This has been done. It is planned that we shall begin the self-evaluation process during the 1977-78 school year. This process will involve our staff in determining how our elementary schools are doing when we compare what we are teaching to what needs to be taught in order to provide our children with a sound foundation on which to build in their junior-senior high school years. Following the self-evaluation process, a group of administrators, teachers, and other support staff from other districts will come to Franklin to conduct a more formal evaluation of our elementary schools.

PRIORITY #7:

TO SERVE AS A RESOURCE AND PROVIDE ASSISTANCE IN THE FEASIBILITY STUDY OF AN AUTHORIZED REGIONAL ENROLLMENT AREA (AREA) PROGRAM INVOLVING FRANKLIN AS THE RECEIVING DISTRICT AND WITH HILL AND ANDOVER AS THE SENDING DISTRICTS.

Current Status: The priority has been met and our work in this area has been completed. Later in this report, you will find a follow-up to last year's report on the AREA plan.

NEGOTIATIONS UNDER THE NEW COLLECTIVE BARGAINING LAW PASSED BY THE NEW HAMPSHIRE LEGISLATURE.

The Franklin Board of Education and the Franklin Education Association ratified a collective bargaining agreement under the provisions of the New Hampshire Negotiating Law for Public employees. The contract, which is of three year duration, provides for salary increases averaging approximately five and one-half per cent over the three year period. In addition, a new health and welfare program will provide for protection against catastrophic illness through a Blue Cross/Blue Shield plan. Other aspects of the agreement provide for a grievance procedure, leaves of absence and other related matters.

The ratification was the result of several months of negotiations between the respresentatives of the Board of Education and the Association. In reaching an agreement which is mutually satisfactory to both sides, our energies now can be concentrated on the task of educating the pupils of Franklin without the annual task of negotiations.

The Board was represented by Gale Associates of Windsor, Vermont and Teachers were represented by Uniserv Director Russell Dumais of the New Hampshire Education Association. This was the first negotiation for the Franklin Board of Education under the provisions of a new statute which was passed by the New Hampshire legislature in December of 1975.

The teachers bargaining committee consisted of Maurice Bowler, Susan Calegari, Peter Hanson and Harry Price.

Roger Poulict and Eugene Daniell were the members of the Franklin Board of Education that served on the Board's bargaining committee.

THE SCHOOL DISTRICT BUDGET

The task of preparing the school district budget involves many people. The members of the staff - both instructional and supportive - provide the principals with a list of their needs, along with the justification for them. These are the items they believe they will need in order to perform the tasks for which they were employed. The principals review these requests and submit them to the Superintendent's Office, where that staff draws together all of the needs for the total school district. The total budget is then presented to the school board for its review and consideration.

The school board's task of determining what will be or will not be approved in providing a sound educational program is a difficult one. The board has to and does consider what is required to staff and operate a school system that will meet the needs of the students of the school district as well as the economic situation in Franklin.

In considering both the needs of the students and the economic conditions facing Franklin, only those items were included in the budget that were determined to be of the highest priority.

Although our district's need for special programs for our handicapped children and the need for alternative programs for those students who cannot learn in our traditional school system continue to grow, our resources are not growing at the same rate. We need to work together locally and at the state level to determine alternative ways of supporting and aiding the towns, cities, and school districts other than by more real estate taxes.

SCHOOL ENROLLMENTS 1961-1976

The slow and steady increase in Franklin enrollments appears to have peaked and a decline has been occurring over the past two years. It is difficult to determine whether future years will bring an increase in enrollments or whether there will continue to be a decrease.

Studies of the central New Hampshire and Lakes Region indicate significant growth in this area of the state in the coming years due to an in-migration of people.

The following are September enrollments starting in 1961:

1961 - 1276	1965 - 1443	1969 - 1580	1973 - 1807 ***
1962 - 1294	1966 - 1462	1970 - 1755	1974 - 1786
1963 - 1415	1967 - 1451	1971 - 1796 *	1975 - 1690
1964 - 1436	1968 - 1544	1972 - 1823 **	1976 - 1679

* Included 127 students in Dual Enrollment Program
** Included 131 pupils in Dual Enrollment Program
*** Included 90 seventh and eighth grade pupils from St. Mary's - Dual Enrollment Program ended.

We shall continue to monitor actual and projected enrollments and consider this information in immediate and long range planning for programs and facilities.

AUTHORIZED REGIONAL ENROLLMENT AREA (AREA)

Although the Andover School District decided not to consider entering into a long-term tuition agreement with Franklin under the AREA plan, Franklin and Hill proceeded with the negotiations of an agreement. The AREA Planning Committee had Roger Pouliot, Gene Lambert and Theodore Gladu representing Franklin with Frederick Thomson, William Cummings II and John Lynch representing Hill.

This Committee met for many nights and for many hours over a period of several months to develop an agreement that would be acceptable to both Franklin and Hill. Following public hearings and authorization to enter into the agreement by the City Council and the Hill School District meeting, a new long-term tuition agreement was finalized, signed and approved by the State of New Hampshire.

The advantages of such an agreement were given in last year's report. Copies of the AREA agreement between Franklin and Hill are on file in the Office of the Superintendent and the City Clerk's office. Anyone wishing to refer to the agreement may do so by contacting these two offices.

EDUCATIONAL PROGRAMS

We shall continue the evaluation of our existing programs; maintain those that are effective; improve on those that are not meeting the needs of students well enough; eliminate those that are no longer effective; and recommend other programs which are necessary in a comprehensive educational program, grades Kindergarten through grade twelve.

Since there is a limitation of space in this report wherein we could give a detailed explanation of the programs the school district is providing, we invite interested parents, residents of Franklin and groups to call the Superintendent and/or school principals to arrange for a session or a series of sessions in which the schools' programs could be explained.

You are all invited to visit your schools and to see the programs in action. The Board of Education again invites you to attend board meetings regularly; to attend meetings held for presenting and explaining the school district's programs; to come and observe the budget development process, as well as attend public meetings and hearings on the budget; and to express your concerns to board members so that they will be able to represent you better.

ADDITION AND RENOVATIONS TO FRANKLIN JR.-SR. HIGH SCHOOL

In last year's report there was a summary of the school building space needs at the high school and recommendations for meeting some of these space needs problems.

The report in which the Building Committee presented two plans to the Board of Education - one with and one without a gymnasium - with a strong recommendation that the plan with the gymnasium be adopted, was considered by the Board. The Board of Education, by a majority vote, decided to forward both plans to the City Council with its support for the plan with the gymnasium.

The City Council held a public hearing on the plans and also provided the voters of Franklin with an opportunity to express their preference through a referendum vote. The referendum allowed the voters three choices: the plan with a gymnasium, the plan without a gymnasium and no building and alteration program.

Although there was no decisive vote on any of the three individual choices, the combined vote of the people supporting one or the other building program exceeded the vote of those who wanted no building program.

The City Council voted to support funding the plan without a gymnasium and authorized contracting the services of the W.M. Design Group as the architectural firm for the building program.

A contract with this firm has been signed. The schematic design and design development stages of the building program are well underway. It is hoped that the addition can be finished as soon as possible so that the overcrowded conditions in the elementary schools and high school can be eased. Since the Parker C. Hancock School was destroyed by fire, the crowded conditions in all of our schools have caused us to limit our programs. It is necessary for us to have adequate space and facilities if we are to serve the needs of all of our students.

ACKNOWLEDGEMENT OF ASSISTANCE

The Administration expresses its thanks and appreciation for all of the assistance rendered to the school system and to the students by the Board of Education, City Council, City Manager, The School Building Space Needs Committee, the School Building Committee, the AREA Planning Committee, the many organizations and parents of Franklin.

The school children of Franklin are being educated well and the Administration would like to take this opportunity to thank the staffs of the Franklin Jr.-Sr. High School, the Hancock Annex, the Bessie C. Rowell School and the Dr. Paul Smith School for the fine job they have done this year.

Most of all the Administration would like to thank you, the taxpayers and parents, for the excellent support we have received. You have been more than understanding and most generous.

Respectfully submitted,

Fokion Lafionatis
Superintendent of Schools

Paul Fillion
Assistant Superintendent of Schools

Roland J. Desrochers
Business Administrator

CLASS OF 1976 - FRANKLIN HIGH SCHOOL

Deborah Ann Adams
James P. F. Ash
Francis J. Badger
Thomas Baranowski III
Brian David Barry
Velma Louise Bartlett
Janva L. Battye
Donald J. Beaudet
Lee Ann Beaupre
Charlene Susan Bell
* Sandra Jean Bil
* Eva Marie Brough
Randall Scott Brown
Larry William Burbank
Robert G. Burdick
* Forrest Alan Burney
Richard Byers
Kimberly J. Calley
* Timothy Carignan
Jacquelyn J. Carr
* Cathy Jean Carter
* Gail Patricia Cate
Susan Ellen Cilley
Brian Wayne Clogston
Dale James Cook
* Shirley Ann Cooper
Leo F. Cote
Theresa A. Cote
* Mary Frances Cushing
* Patricia Ann Dane
Thomas Alan DeLorge
Melvin Denish
Andrew Paul Desrochers
Debra Joy Desrosiers
Dave Omer Dodge
Karen Lee Dow
Thomas Paul Dubia
Kenneth Dufault
Alan P. Duhamel
* Lisa Marie Dustin
Daniel Alan Estee
Susan Elizabeth Fife
Douglas A. Fillion
Cynthia L. French
* Marjolaine J. Germain
* Laurel Jayne Goodwin
* Carol Jean Gosselin
* Donna Marie Gosselin
* Jean Mary Goyette
* Joan Marie Goyette
John Frank Hanright, Jr.
Donald E. Hanson
Thomas Havey
Bruce R. Hebert
Carole Lee Hemeon
Twila Dawn Henderson
Deborah Lynn Hunter
Andrea R. Joyal
Elizabeth J. Keegan
Cindy Keniston
Brian Keith Kulacz
Gary Walter Kulacz
Mark James Lafionatis
William Carl Laflamme
* Cynthia Marie Lambert
Bernard Mailloux
Steven Michael Mango
Phillip F. Mansfield
Mark Raymond Marceau
* Tracy Ann Marrapese
Kim Marie McDonald
Robert Louis McDonald, Jr.
Gary W. Mead
Carl Edgar Meyerhoefer
* Sandra Gail Miller
Douglas John Morin
Allison Kay Morrill
James A. Nadeau
* Jean Marie Novak
* Audrey Ellen O'Rourke
* Deborah Lee Ostrow
* Deborah Joan Packer
Alan Joseph Pelletier
Michael Lucien Pevine
Gerard Joseph Pouliot
Bruce J. Quimby
Jean R. Rayno
* Catherine Denine Reynolds
Stephen Leo Robichaud
Debra Ann Ross
Gregory W. Sargent
* Jeffrey W. Scott
Elizabeth Lee Shelley
James B. Shelley
Leslie Elizabeth Sneed
Eric W. Snyder
Lori Anne Swett
Jane M. Sylvestre
* Miles B. Szwed
Timothy C. Trachy
Lisa Renee Truchon
Salvatore Vespa
Kenneth R. Vidal
Albert E. Woods, Jr.
Cecelia Ann Yeager

* Four-Year Honor Students

SCHOLARSHIPS AND AWARDS

Arion Award for Music	Lori Anne Swett
Business Education Award	Lori Anne Swett
Dramatics Award	Lisa Marie Dustin
Home Economics Award	Karen Lee Dow
Industrial Arts Award	Thomas Havey
Rayno Basketball Award	Daniel Alan Estee
The Athletic Association Award	Jeffrey W. Scott Daniel Alan Estee Charlene Susan Bell
Morin Athletic Award	Jeffrey W. Scott
Bausch and Lomb Science Award	Jeffrey W. Scott
Rodney Griffin, II Mathematics Award	Deborah Lee Ostrow
Kiwanis English Award	Patricia Ann Dane
Social Science Award	Jeffrey W. Scott
Loyalty Awards	Gail Patricia Cate Jeffrey W. Scott
Salutatory Award	Jeffrey W. Scott
Valedictory Award	Patricia Ann Dane

FINANCIAL AID TO FRANKLIN AREA RESIDENTS AS OF JUNE 1976

Eva Marie Brough New Hampshire Vocational-Technical College	F.H.S. Alumni Scholarship B.E.O.G.
Forrest Alan Burney New Hampshire Technical Institute	A.F.L.-C.I.O. Scholarship
Timothy Carignan University of New Hampshire- Thompson School	Work Study Summer Work Study B.E.O.G. Grant U.N.H. Loan
Cathy Jean Carter Syracuse University	Dollars for Scholars
Gail Patricia Cate Plymouth State College	Herman N. Donegan Memorial Bessie C. Rowell Memorial Franklin Lodge of Elks

Susan Ellen Cilley Becker Junior College	B.E.O.G. S.E.O.G. N.D.S.L. Work Study
Brian Wayne Clogston University of New Hampshire	Kiwanis, New England Division Franklin Kiwanis Scholarship Dollars for Scholars U.N.H. Loan Work Study
Dave Omer Dodge New Hampshire Vocational Technical College	B.E.O.G. Work Study
Lisa Marie Dustin New Hampshire Technical Institute	Franklin Lodge of Elks
Daniel Alan Estee University of New Hampshire	F.H.S. Alumni Scholarship S.E.O.G. William Brough Memorial Work Study
Carol Jean Gosselin University of New Hampshire	Summer Work Study
Carole Lee Hemeon Plymouth State College	Dollars for Scholars F-T-N Foundation
Elizabeth J. Keegan University of New Hampshire	Franklin Kiwanis Scholarship Tuition Grant Work Study Summer Work Study
Cynthia Marie Lambert Keene State College	Franklin Order of Elks
Mark Raymond Marceau Keene State College	B.E.O.G. K.S.C. Scholarship
Jean Marie Novak St. Elizabeth's Hospital School of Nursing	Franklin Women's Club Dr. Robert O. Beaudet Scholarship F-T-N Foundation F.H.S. Student Council Scholarship
Audrey Ellen O'Rourke Boston University	B.U. Grant Student Loan Work Study
Deborah Lee Ostrow Wheaton College	B.E.O.G. Wheaton College N.D.S.L. Work Study
Alan Joseph Pelletier Florida Institute of Technology	B.E.O.G. F-T-N Foundation Dollars for Scholars

Jeffrey W. Scott U.S. Military Academy at West Point	Four-Year Scholarship
Kenneth R. Vidal Vermont Technical College	B.E.O.G. S.E.O.G. Work Study

OTHER LOCAL RECIPIENTS

Donna Ann Corbitt F.H.S. Class of 1975 Colby-Sawyer College	Franklin Jr. Women's Club John Thompson Memorial Stephen B. Jewett Memorial Dollars for Scholars
Rebecca J. Smith F.H.S. Class of 1974 Northeastern University	Dollars for Scholars
Stephen E. Grzelak F.H.S. Class of 1974 Babson College	Dollars for Scholars
Roy D. Gilbreth F.H.S. Class of 1971 Wake Forest University School of Law	Dollars for Scholars A.F.L. - C.I.O.
Janet M. Fillion New Hampshire Technical Institute	Business and Professional Women's Club

TABLE OF REGISTRATION AND ATTENDANCE

for school year ending June 30, 1976

	Kinder-garten	Elem.	Jr. High	Sr. High	Totals
Grade	K	1-6	7-8	9-12	K-12
Enrollment	119	601	337	650	1707
Boys	65	320	166	332	883
Girls	54	281	171	318	824
Average Daily Attendance	53.7	561.4	310.8	566.6	1492.5
Average Daily Absence	5.1	33.9	22.6	48.1	109.7
Average Daily Membership	58.8	595.3	333.4	614.7	1602.2
Percent of Attendance	91.3	94.3	93.2	92.2	93.2

SUPERVISORY UNION EIGHTEEN
SCHOOL CALENDAR
1977 - 1978
FRANKLIN - HILL - WINNISQUAM REGIONAL

	M	T	W	Th	F
September		6	7	(8)	9
	12	13	14	15	16
	19	20	21	22	23
	26	27	28	29	30
October	3	4	5	6	7
	X	11	12	13	X
	17	18	19	20	21
	24	25	26	27	28
	31				
November		1	2	3	4
	7	8	9	X	X
	14	15	16	17	18
	21	22	23	X	X
	28	29	30		
December				1	2
	5	6	7	8	9
	12	13	14	15	16
	19	20	21	22	23
	X	X	X	X	X
January	X	3	4	5	6
	9	10	11	12	13
	16	17	18	19	20
	23	24	25	26	27
	30	31			

SEPTEMBER THROUGH JANUARY 31 - 95 DAYS

	M	T	W	Th	F
February			1	2	3
	6	7	8	9	10
	13	14	15	16	17
	X	X	X	X	X
	27	28			
March			1	2	3
	6	7	8	9	10
	13	14	15	16	17
	X	21	22	23	24
	27	28	29	30	31
April	3	4	5	6	7
	10	11	12	13	14
	17	18	19	20	21
	X	X	X	X	X
May	1	2	3	4	5
	8	9	10	11	12
	15	16	17	18	19
	22	23	24	25	26
	29	X	31		
June				1	2
	5	6	7	8	9
	12	13	14	15	16
	19	20	21	22	23
	26	(27)	28		

FEBRUARY THROUGH JUNE 28 - 95 DAYS

* * * *

September 5, 1977 - Labor Day
September 6 and 7, 1977 - Staff Orientation/Preparation Workshops for School Opening
September 8, 1977 - SCHOOLS OPEN - Students Report
October 10, 1977 - Columbus Day
October 14, 1977 - Teachers Convention
November 10, 1977 - Staff Workshop (Reading/Minimum Competencies)
November 11, 1977 - Veterans Day
November 24 and 25, 1977 - THANKSGIVING RECESS
December 23, 1977 (close) - January 3, 1978 (reopen) - CHRISTMAS RECESS
February 17, 1978 (close) - February 27, 1978 (reopen) - WINTER RECESS
March 20, 1978 - Staff Workshop (Reading/Minimum Competencies)
April 21, 1978 (close) - May 1, 1978 (reopen) - SPRING RECESS
May 30, 1978 - Memorial Day
June 27, 1978 - SCHOOLS CLOSE (Students' School Year Ends)
June 28, 1978 - Staff Workshop Session for Closing Schools

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MARKING PERIODS:

Term I Nov. 9, 1977
Term II Jan. 27, 1978
Term III April 7, 1978
Term IV June 20, 1978**

**Subject to change due to "Snow-Days"

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THIS CALENDAR OF 190 DAYS:

(1) ALLOWS FOR FIVE (5) "SNOW DAYS

(2) ALLOWS FOR FIVE (5) OTHER THAN SCHOOL DAYS FOR STAFF WORKSHOPS AND OTHER SCHOOL RELATED WORK ON SEPTEMBER 6 & 7, 1977; NOVEMBER 10, 1977; MARCH 20, 1978 AND JUNE 28, 1978 (THIS DATE (6/28) IS SUBJECT TO CHANGE DEPENDING ON NUMBER OF SNOW DAYS USED).

ONE HUNDRED EIGHTY (180) DAYS REQUIRED ATTENDANCE FOR INSTRUCTIONAL PURPOSES: IF NO "SNOW-DAYS" ARE NEEDED FOR MAKE-UP, THE 180TH DAY WILL BE ON JUNE 20, 1978.

CITY OF FRANKLIN

MUNICIPAL CALENDAR FOR 1976

This calendar lists meeting dates, holidays, deadline dates, annual departmental recurrences, and other items of importance to City Officials and employees.

MARCH

7	Monday ----------	Council Meeting.
9	Wednesday -------	Zoning Board of Adjustment Meeting.
15	Tuesday ---------	Read Water Meters - Willow Hill Area.
22	Tuesday ---------	Planning Board Meeting.
23	Wednesday -------	Last day to mail out Inventories.
31	Thursday---------	Last day for Junk Dealer's Licenses. Last day for Motor Vehicle Permits - Commercial - Tractor & Trailers. Last day of all-night parking ban. Last day for registration under staggered system (Birth month).

APRIL

4	Monday ---------	-Council Meeting.
13	Wednesday -------	Zoning Board of Adjustment Meeting.
15	Friday ----------	Last day for filing Veterans' Exemptions. Last day for filing Elderly Exemptions. Last day for receiving Inventories. Read Water Meters - West Franklin Area.
25	Monday ----------	Fast Day
26	Tuesday ---------	Planning Board Meeting. Monday's Rubbish Pickup Today. Spring Rubbish Pickup
30	Saturday --------	Last day for renewal of billiard halls & bowling alleys permits. On or before April 30th - dog must be Licensed for 1977.

MAY

2	Monday ---------	Council Meeting.
11	Wednesday ------	Zoning Board of Adjustment Meeting.
16	Monday ---------	Begin paint striping on streets. (Tentative). Read Water Meters - Prospect Hill/Elkins and downtown Franklin Area.
25	Tuesday ----------	Planning Board Meeting
28	Saturday ---------	Beaches open on weekends.
30	Monday ----------	Memorial Day
31	Tuesday ----------	Last day for Assessor to commit Resident Tax Warrant to Tax Collector. Last day for dog licenses. Monday Rubbish Pickup Today.

JUNE

6	Monday ---------	Council Meeting.
8	Wednesday ------	Zoning Board of Adjustment Meeting.
15	Wednesday ------	Read Water Meters - Willow Hill Area.
27	Monday ---------	Opening of parks & playgrounds. Opening day of 1st swimming instruction session.
28	Tuesday --------	Planning Board Meeting.

JULY

4	Monday ---------	Fourth of July.
5	Tuesday --------	Monday Rubbish Pickup Today. Council Meeting.
13	Wednesday ------	Zoning Board of Adjustment Meeting.
15	Friday ---------	Read Water Meters - West Franklin Area..
25	Monday ---------	2nd instruction session of swimming lessons.
26	Tuesday --------	Planning Board Meeting.

AUGUST

1	Monday ---------	Council Meeting.
10	Wednesday ------	Zoning Board of Adjustment Meeting.
15	Monday ---------	Read Water Meters - Prospect Hill/Elkins and Downtown Franklin Area.
18	Thursday -------	Swimming instructions end.
23	Tuesday --------	Planning Board Meeting. Obtain tax rate from Tax Commission -- Tax Warrant to be committed to Tax Collector within 30 days.

SEPTEMBER

5	Monday ---------	Labor Day.
6	Tuesday --------	Beaches Close. Monday Rubbish Pickup Today.
7	Wednesday ------	Council Meeting. Appointments made to Highway Safety & Conservation Commissions.
14	Wednesday ------	Zoning Board of Adjustment Meeting.
15	Thursday -------	Read Water Meters - Willow Hill Area.
27	Tuesday --------	Planning Board Meeting.

OCTOBER

3	Monday ---------	Council Meeting.
10	Monday ---------	Columbus Day
11	Tuesday --------	Monday Rubbish Pickup Today.
12	Wednesday ------	Zoning Board of Adjustment Meeting.
14	Friday ---------	Read Water Meters - West Franklin Area.
24-29	----------	Fall rubbish pickup. (Tentative.) Pickup Park Benches & Trash Barrels.
25	Tuesday --------	Planning Board Meeting.

NOVEMBER

1	Tuesday --------	All-night parking ban starts.
7	Monday --------	Council Meeting.
9	Wednesday ------	Zoning Board of Adjustment Meeting.
11	Friday --------	Veteran's Day.
15	Tuesday --------	Read Water Meters - Prospect Hill/Elkins and downtown Franklin Area .
22	Tuesday --------	Planning Board Meeting. City Elections.
24	Thursday --------	Thanksgiving Day.
25	Friday --------	Thursday Rubbish Pickup Today.

DECEMBER

1	Thursday -------	Last day to submit proposed budget to Council. Last day to pay County Tax.
5	Monday ---------	Council Meeting.
14	Wednesday ------	Zoning Board of Adjustment Meeting.
15	Thursday -------	Read Water Meters - Willow Hill Area .
25	Sunday ---------	Christmas Day.
27	Tuesday --------	Monday Rubbish Pickup Today.
31	Saturday -------	Close City books today. Pinball machine licenses expire. Sunday Permits expire. Taxi Permits expire.

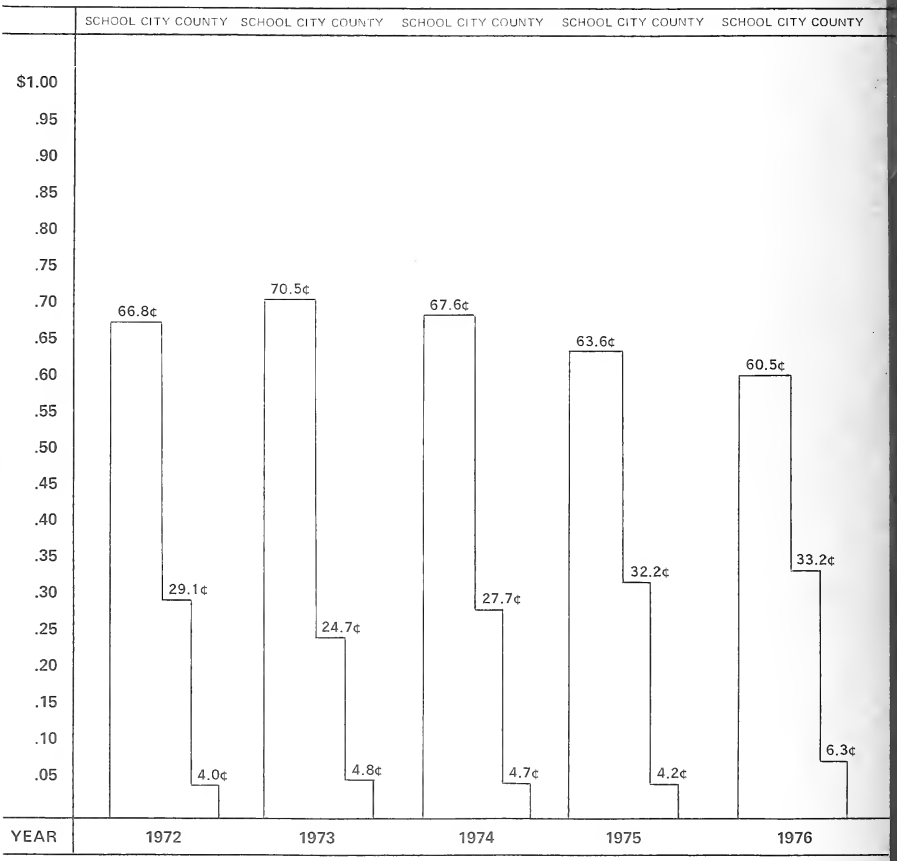
JANUARY - 1978

1	Sunday ---------	New Year's Day.
3	Tuesday --------	Monday's Rubbish Pickup Today.
3-7	----------	Christmas Tree Pickup (Tentative).
9	Monday ---------	Inaugural and Council Meeting.
11	Wednesday -------	Zoning Board of Adjustment Meeting.
15	Monday ---------	Read Water Meters - West Franklin Area.
24	Tuesday --------	Planning Board Meeting. Last day for budget to be presented to Council for action.

FEBRUARY

6	Monday ---------	Council Meeting.
8	Wednesday ------	Zoning Board of Adjustment Meeting.
15	Wednesday ------	Read Water Meters - Prospect Hill/Elkins and downtown Franklin Area.
20	Monday ---------	Washington's Birthday.
21	Tuesday --------	Monday's Rubbish Pickup Today.
28	Tuesday --------	Planning Board Meeting.

GRAPHIC TAX RATE COMPUTATION



YOUR TAX DOLLAR AND WHERE IT GOES